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GENERAL STUDIES (TEST CODE : 1837)

Name of Candidate	VISHNUPRE MENA'IRATTA		
Medium Hindi/Eng.	English	Registration Number	1267413
Center		Date	

INDEX TABLE

Q. No.	Maximum Marks	Marks Obtained
1(a)	10	
1(b)	10	
2(a)	10	
2(b)	10	
3(a)	10	
3(b)	10	
4(a)	10	
4(b)	10	
5(a)	10	
5(b)	10	
6(a)	10	
6(b)	10	
6(c)	10	
7	20	
8	20	
9	20	
10	20	
11	20	
12	20	

Total Marks Obtained:

Remarks:

Signature of Examiner

INSTRUCTIONS

1. Do furnish the appropriate details in the answer sheet (viz. Name, Registration Number and Test Code).
2. There are **TWELVE** questions printed in **ENGLISH**
3. All questions are compulsory.
4. The number of marks carried by a question/part is indicated against it.
5. Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.
6. Word limit in questions, if specified, should be adhered to.
7. Any page or portion of the page left blank in the Question-Cum-Answer Booklet must be clearly struck off.

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Delhi- 110009

EVALUATION INDICATORS

1. Contextual Competence
2. Content Competence
3. Language Competence
4. Introduction Competence
5. Structure - Presentation Competence
6. Conclusion Competence

Overall Macro Comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

6.

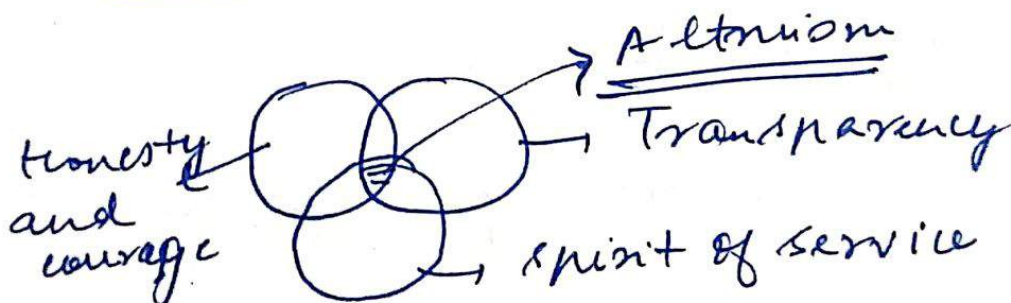
All the Best

SECTION - A

1. (a) Explain why altruism constitutes one of the core values in public life. In this regard, suggest some measures to foster altruistic behaviour in public services. (150 words) 10

Altruism refers to offering
unconditional services to others
without expecting anything
in return

[eg]. Mother Teresa is regarded
as a shining example of
altruistic services



Why core value

- 1) To remain true to public
service ethos of serving the
nation and public

[eg]: ~~for~~ IAS Santosh Pandey

taking free extra classes
for ~~the~~ students of village

- 2) get over the times of failures,
resistance and motivating to
still serve
[eg]: Mahatma Gandhi after
communal part → tearjari
sewa yatra

- 3) Ethical conduct even in an
unethical environment like
corruption etc.

- 4) Implementation of law in
sprint over 'law in words'
[eg]: Jagat rehabilitation
mission (slum) of Dadisha.

- 5) empathy, compassion with the
public. [eg]: Aachar death
Admission is core to uphold "excellence
in service is yoga" - IBSNAA motto

1. (b) Certain actions can be right even though they do not maximize good consequences for the rightness of such actions consists in their representing certain norms. Discuss with examples. (150 words) 10

The above statement talks as per the deontological approach of ethics of Kant. It urges on to 'do his/her duty' rather than focussing on consequences, hence they are considered right even if they do not maximize good consequences.

- 1) maximizing good consequences in short run may not lead to good in long run
[eg]: Not increasing gst rates to achieve net neutrality → unsustainability in long run
- 2) More objectivity in following the norms whereas good maximizing

good is subjective.

[eg]: corruption by NGO's like
Greenpeace can't be justified
for their good to society.

3)
~~2)~~

Gandhi's Talim as → actions
should benefit the most
vulnerable not maximize the
goods.

~~4)~~

however only following norms
can also lead to issues

1)

Stalemate in moral growth
of society

[eg]: RRM Roy did not follow
norm of truth → uninspired
change.

2)

Norms are meant to serve people,
they are not ends in themselves

[eg]: inhuman Aadar deaths
hence it is most important that
one always tries to reconcile both

2. (a) With the help of appropriate examples, discuss the ethical challenges involved in policing in India. Also, highlight the reasons behind corruption in the police force. (150 words) 10

"power corrupts, Absolute power corrupts absolutely"

The above quote reflects the current status of policing in India

[Ethical challenges]

- 1) Maintaining political neutrality
→ one of the foundational values of public services
[eg]: Breached in Marashtra extortion case

- 2) Dealing compassionately with vulnerable sections
[eg]: Inhuman treatment of some family of victim in Katuna case

- 3) Following laws, guidelines etc

an ~~over~~ empathetic, facilitator
police force
[eg]: such a situation at India -
Bangladesh border → attacks
on police forces

- 4) overworked, shortage of staff
and staff maintaining proficiency
in service
[eg]: maoists affected areas
- 5) Internal retaliation against reforms,
ethical conduct by a member etc.
↳ [eg]: speaking against corruption

Reasons of corruption

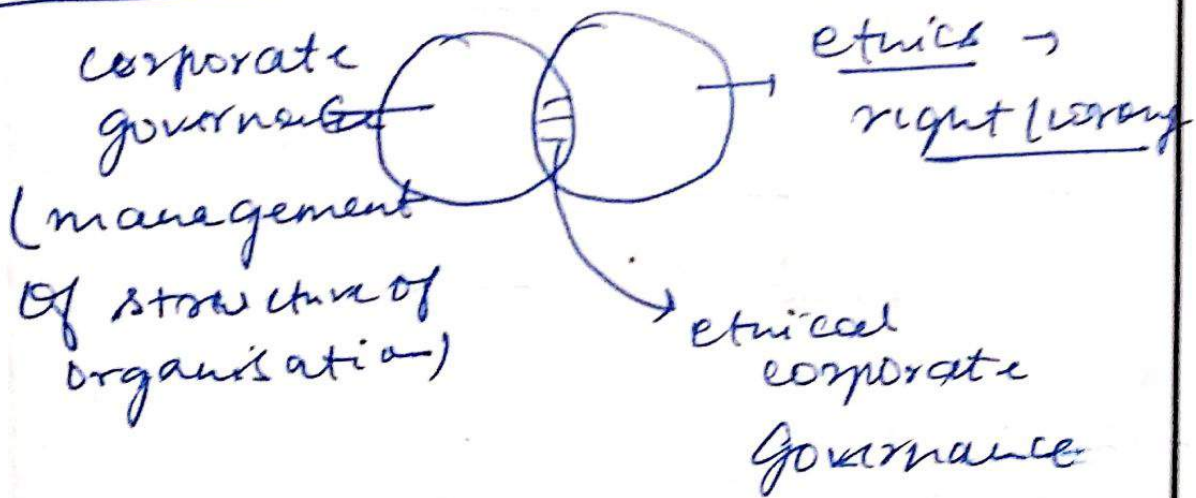
- 1) Politicization
- 2) Inadequate pay [eg]: Corwallis →
reforms to
- 3) Lack of accountability mechanisms curb corruption
- 4) Peer Pressure, Seniors pressure

There is need of ethical training and
implementation of Prakash Singh Guidelines

2. (b) A right combination of spirit and structure is integral to ethical corporate governance. Discuss. (150 words) 10

"Values without institutions fade away and institutions without values are worthless"
— ARJ

Hence spirit and structure both are required in ethical corporate governance



Right combination

- 1) To uphold values as well as accountability of values
(eg): Recent SEBI case, there was spirit of excellence etc, but

lack of accountability Structure
led to scam.

2) creating work culture involving
ethics and growth.

[eg]: Dignity of women protected
by ITC in a company.

3) ~~An~~ An efficient structure ignites
the spirit of innovation, dedication
etc.

[eg]: Elon Musk in Tesla → Freedom
in structure to innovate

4) It elucidates roles, responsibilities
and well as values required

[eg]: Avoidance of issue like
Mustang - Tata Case

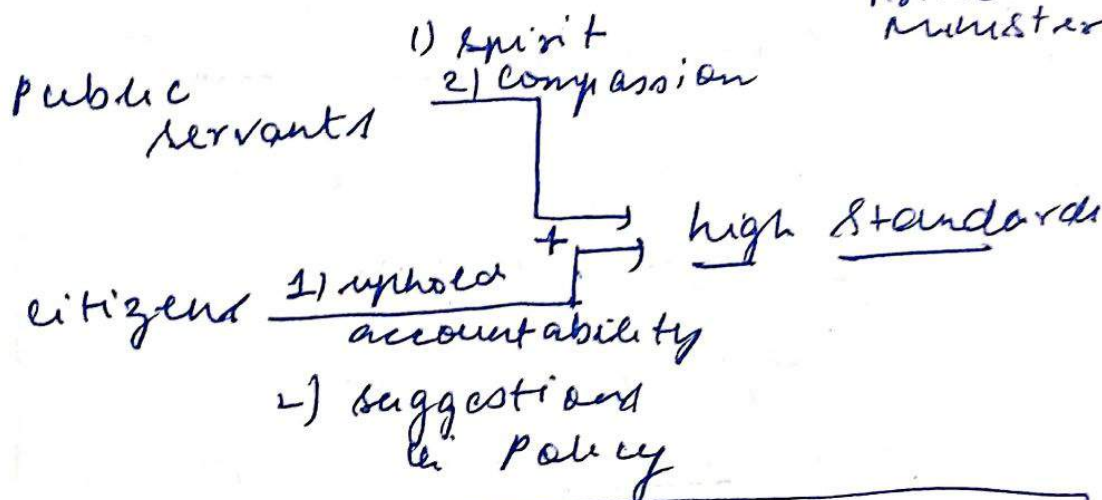
hence companies need both 'spirit'
of Gandhi and 'structure' as by
schools to excel in their activities

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3. (a) It is not only public servants but also the common citizens who play a key role in institutionalising high standards of ethical conduct and good governance. Elaborate. (150 words) 10

"good conduct is a common pursuit of society." It requires an overall change to transform to an ethical society."

— Singapore
Prime Minister



Public Servants in ethical conduct and good governance

- 1) Following Public Service ethos, standards set via citizens charter etc -

[eg]: Eurostar system (Train) of Europe - AKC 2.

- 2) Providing institutions and Platform for citizens to engage i.e. role of Janitator
[eg]: Pradhan Mantri Campaign
- 3) 'Acting as leaders, role models of good conduct' - Kautilya's ethics

[Role of citizens]

- 1) ~~rewards~~ Rewarding good conduct and punishing poor conduct through accountability
[eg]: Jan Surveksh
- 2) Providing options → through consensus
- 3) Being aware to tackle corruption,
[eg]: AOR in electoral bonds
- 4) Decentralization and participative governance → efficiency and results
[eg]: Jan Bhagidari; Belm

~~Free~~

3. (b) Public administration in India suffers from the 'working-in-silos' culture. In this context, discuss the importance of cooperation, coordination and collaboration for efficient governance. (150 words) 10

"A road made by transport department is dug up the next day by sewers department"

— PM Modi on Siloed
work culture in
India

Hence an, efficient governance
requires cooperation and collaboration -

- 1) To achieve the common goals
[eg]: Yati Shakti to decrease
logistics cost and increase ease
of going business
- 2) To emulate best practices and
removing shortfalls [eg]: Madhya

Pradesh's gyandoot project
using PPP-

3) management and judicious use
of public funds

[eg]: National monetisation pipeline
cross cutting sectors

4) Adopting e-governance and benefits
of new technology

[eg]: Smart cities.

5) Synergy and mutual benefits

[eg]: NITI 3 year action plan
suggested skilling of MGNREGA
workers

The cooperation and collaboration
can be improved by -

1) using technology [eg]: NOEAR, gati
shakti

2) cross deputation of personnel

Also role models like 'insreedharan,

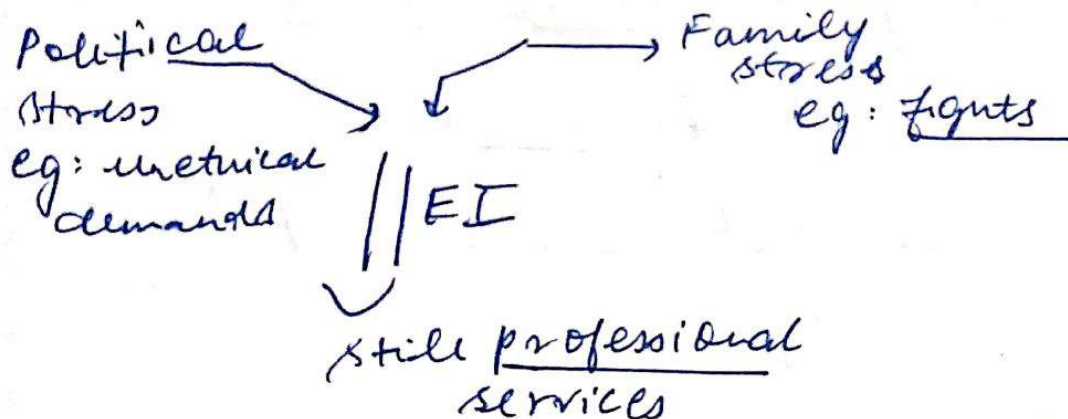
4. (a) While emotional intelligence is an essential tool for a public servant, it can also be misused to manipulate people to act against their own interests. Discuss with examples. (150 words) 10

Concept:

understanding own thoughts	managing own thoughts	+ Use of emotions for benefits	= Em oti onal inte lig ence (EI)
understand and help others thoughts	managing others thoughts		

essential tool

- 1) Dealing with political pressure
as well as personal pressure



- 2) using persuasion as a social
tool of change

[eg]: Sampoorna Project by
IAS of Bongaigon → change

ing perception about nutrition
among society

3) Leadership and solidarity among

Staff

[eg]: IAS Sagayam by emphasising
honesty in his department
through posting assets on social
media

[Misuse]

1) cloud the rational judgement

[eg]: Hitler during holocaust

2) creating emotional appeal over
the objectivity, truth

[eg]: radicalization by terrorist
organisations,

3) dealing with issues ~~too~~ subjectively

[eg]: looting palm of bureaucracy
through corruption

hence there is need to ensure that
emotions are positively guided by Aristot

4. (b) Social Influence is an ambivalent concept. It can be a source for good, bad and even for evil. Discuss with the help of relevant examples. (150 words) 10

Social influence refers to the weight of society's opinion in making a decision.

Ambivalent → no objective parameters to measure
→ no accountability.
→ direct as well as indirect

[Source for good]

- 1) Inspire positive changes
[eg]: Amitabh Bachchan through Awake Bharat mission
- 2) Bringing out injustices → give justice
[eg]: me too movement
- 3) Role models which inspire change
[eg]: Gandhiji → mass nationalism

4) Expands the horizons of thoughts
[eg]: Leo Tolstoy in his autobiog
raphy - "We should always
listen to others contrasting views
to burst our bubbles"

5) agents of socialization like parents,
teachers as first basis of ethics
[eg]: Chou kai education system of
Japan → collaboration

Source of bad

1) inciting feelings of anger, hate
[eg]: mob lynchings, riots etc.

2) clouding rational judgement
with ones own personal inter
ests
[eg]: Hitler during holocaust

3) Acts of crimes, violence on news → 'bana
lity of evil' eg: Dong abuse.

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5. (a) Effective public service delivery demands a people-centric approach, which is built upon coordination and leverages technology. Discuss.
(150 words) 10

"A customer is the most important person in our premises. He is not an obstruction, but the purpose"

- Mahatma
Gandhi

~~People centric~~ Effective Public
service delivery is efficient
delivery of services upholding
standards

People centric approach

- 1) People as policy makers and
implementers

[eg]: Jan Bhagidari of
Delhi

- 2) Social accountability mechanisms

[eg]: RTI, social audits

3) Grievance redressal of public

[eg]: Citizen's Report Cards,
Bangalore

Built upon coordination

1) Citizens as stakeholders of their
development

[eg]: People's plan campaign
(PPC)

2) Participative democracy

[eg]: People budgeting of
Porto Allegre

3) Joint vision & goals

[eg]: Citizen's charter

Leveraging technology

1) use of e-governance [eg]: AkAm
Police
Twitter

2) Transparency

[eg]: open data policy

Hence it is essential to synchronise
the demands of public with
public programmes through governance

6. What do each of the following quotations mean to you?
(a) "What counts in life is not the mere fact that we have lived. It is what difference we have made to the lives of others that will determine the significance of the life we lead." Nelson Mandela (150 words) 10

The quote means that one ~~can~~ should measure the success of his life through the positive impact that he creates on others.

One should find oneself while losing himself to service of others as said by Manatama Gandhi.

Service of others and creating positive impact is highest virtue and an 'end in itself'.

[eg]: IAS Poonam Tudu walking 2km to provide service to

maxim affected area

- 3) life of one person is not dis
aggregated from life of
others

[eg]: Leo Tolstoy stepping to
write his novel Ana
Karenina to help his
country men during famine

- 4) For public servants, service to
public should always precede
their private interests

[eg]: OP Narasimh & "Choo
Lo Asma" Project.

- 5) For corporates → need to create
positive impact on society over
profits [eg]: Bhel & Munda gate
time life is worth the positive
ripples it creates for others.

6. (b) "I care only for the Spirit [when that is right, everything will be righted by itself]. Swami Vivekananda. (150 words) 10

The above quote highlights the essentiality of character in the course of life.

- 1) It stresses on virtue ethics of Aristotle that a person acts according to his virtues
- 2) It highlights the importance of integrity in one's life i.e. it is important to be ethical from the spirit and not superficially
[eg]: Vivekananda used to even criticize and speak truth in front of Nizam of Hyd
bad.

3) A well intentioned man acts
for the ultimate benefit of
society in spirit of utilitarian
ism and Gandhi's Tatpar

[eg]: Krishna in Mahabharata
even because of his good spirit
used to conduct acts for welfare.

4) To transform a person's heart
is equally important to mind.
Hence according to Vivekananda
Education should also be about
Character building.

Thus the quote stresses on the
need of values and ethics as "life
without values is like flower
without fragrance"

6. (c) "True peace is not merely the absence of tension; it is the presence of justice." Martin Luther King Jr (150 words) 10

"Injustice anywhere is threat to justice anywhere" - This quote was also given by Martin Luther King which perfectly ~~com~~ complements the above quote.

True peace not merely absence of tension

- 1) True peace doesn't mean achieving calm using force, discrimination

[eg]: Apartheid regime

- 2) Such a peace is short lived and temporary according to ML King

[eg]: Recent "Black Lives matter"

- 3) Although the tension is not visible

but it may be present on the inside making a society hollow.

[eg]: Sri Lanka's current Sinhala Tamil situation

Presence of justice as true peace

1) The impartial and just behaviour to all results into true long lasting peace

[eg]: Ram Rajya

2) As each person is allowed to develop, there is contentment and hence peace.

3) It also results into equality thus forming the basis of Kant's categorical imperative.

It for these reasons that BR Ambedkar stressed on social-economic-political justice as way to go for.

SECTION - B

In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

7. You have recently graduated from college and are now preparing for the civil services examination. While reading the newspaper, you come across a news report of a Non-Governmental Organisation (NGO), working for child rights, challenging a provision of the Juvenile Justice Act, 2015, in the Supreme Court of India. The said provision provides for the option of Children in Conflict with Law (CCL) to be tried as adults under certain circumstances. The NGO's plea is that children are not able to understand the gravity of crimes. It has also contended that the criminal acts committed by children are a reflection of failure of the society to take care of its children. In the context of this situation, as a young aspirant, answer the following questions:

(a) What are the possible factors that can drive a child towards committing heinous crimes?

(b) Is it ethical to punish children as adults rather than giving them a chance for reformation? (20)

"children are a boon to the Earth. They are to be nurtured if the nation has to grow"

The case study presents the ethical dilemma of 'law as a deterrent and tool for order in society' vs use of reformation as a tool of behaviour change among the children.

The above becomes pertinent owing to the recent amendment in Juvenile Justice Act (2015) creating provision for trying children as adults in certain cases

Factors

Individual

- 1) inner emotional trauma and dissonance in mental attitude
[eg]: The accused engineer in case of Buddhi deaths

- 2) lack of empathy, humanism for others

[eg]: Nirbhaya case

Societal

- 1) Role of enculturation of parents
[eg] Dhritrashtra in Mahabharat

fuelled his son's unyielding desire of throne.

- 2) "Education that does not empower and create ethical change"

[eg]: youths in Kashmir turning to stone pelting because of wrong radicalisation

- 3) Peer pressure especially in colleges, schools like menace of drugs in Punjab.

[National]

- 1) Failure of Nation to provide conditions of employment as per APSP 38

[eg]: slumdog millionaire movie

- 2) Absence of strong justice (reformat ive) system to create virtuous cycle -

[eg]: Aryan Khan drugs case was

Handled with a question
of power

eternal to punish children as
Adults?

In most cases, the role of state
should lie to provide a system
of transformation because "to
err is human especially in
young age"

- 1) Responsibility of Nation as per
Article 38.
- 2) Children today are leaders tom-
orrow and future of nation.
Need to tap full potential
- 3) usually Children are influenced
by their societal and surrounding
conditions. Hence responsibility

as a State to give them a
chance

(eg). SC judge telling a
child secretly to learn 'neti'
quietly as a condition of bail

- 4) "An eye for an eye makes the
whole world blind" - hence
better to use optimism of
reformation rather than passion
of revenge

While in certain heinous crimes
it becomes necessary to punish.

- 1) Justice to victim
- 2) Set an example
- 3) In Prison rehabilitation treatment
- 4) Future safety of society

Yet this should be only used
as last resort for "children"

8. You are a CEO-founder of an edTech company. You are under tremendous pressure from the investors in your company to increase the profitability of the company and undertake downsizing. After making a few bad acquisitions, the company's finances have taken a huge hit in the last couple of years. The downsizing is suggested with the hope that the company's profitability would rise, as it often does when mass layoff or downsizing decisions are carried out. Moreover, the investors have hinted that such measures would attract further investment from them, which has come as a ray of hope considering the ongoing volatile market conditions and slowdown in big-ticket fundings. Given the situation, rumors of unscrupulous firing have started doing the rounds among employees. It has increased apprehensiveness and reduced cohesiveness among them. You have informed the investors that the cost cutting exercise can affect the output as well as reputation of the company in the long-run. However, they are adamant to pursue the same.

- (a) Identify the stakeholders and ethical issues involved in the case.
- (b) You and the HR team have identified some options and are deliberating to put them across to the investors for consideration. Discuss the merits and demerits of each of these:
- (i) Identifying key high performers and offering them suitable positions before implementing the layoff decision.
 - (ii) Putting the terminated employees on retainer to work part-time.
 - (iii) Executing the lay off order in the same spirit as it was asked by the investors and letting them deal with the long-term consequences.
 - (iv) Improving the perception of fairness among the existing and terminated employees and moving ahead with the layoffs.
- (c) Without restricting yourself to the above options, discuss the course of action you will take, and provide adequate reasons for the same. (20)

"A company is as good as its employees"

Subject matter : Lay off call in a company to improve the finances.

Stakeholders and ethical issues

1) CEO founder

1.1) Long term sustainability of
the company by taking
tough decisions

1.2) Ethical ^{corporate} governance → objecti
rity and fairness in
decision making

2) HR department

2.1) opting for a solution that
balances the human resource
cohesiveness and efficiency

3) Employees

3.1) Right to a fair decision
as their careers on the
line.

3.2) Public professionalism to
turn around fortunes of
the company

4) Investors

4.1) Profits on their investments

even by means of coercion vs
Promoting long term growth of
company.

Options

A) Identifying Key performers, lay
off rest
Merits

- 1) Objectivity in
decision
- 2) With boost
efficiency of
company

Demerits

- 1) Identifying
Criteria of key
performers
- 2) Neglect of
Subjective param
eters like dedic
ation, spirit etc
- 3) Profit over
employees as
family

B) Putting terminated employees on
retainer

Merits

- 1) Salary to
employees could

Demerits

- 1) effect long
term career

be provided for
their work

1) 'madhyam
marga' of
Buddha

of employees.

2) ~~took~~ degrade
the dedication of
employees towards
company

4) Executing lay off as by investors

Merits

- 1) efficiency would
be increased
- 2) funding from
investors

Demerits

- 1) non compassio
ate behavior
in times of
slowdown
- 2) Extreme option
- 3) coerced by
others

5) Improving perception of fairness

Merits

- 1) save image of
company
- 2) dedication not

Demerits

- 1) Difference
between reality

effected

and perception
↓
totally unethical

My course of action

- 1) Rather than outright, unscripted
loud firing, try to first
explore other options of funding.

[Eg]: Social Stock exchange can
be used where the investor
it could be coupled with
employee training.

- 2) Deriving ^{an online} ~~an~~ method of rating of
performance of employees

↓
if an employee consistently
fails to perform ~~then~~
then only firing.

As human resource is important,
I would only use firing as last
resort that too in objective manner

9. There is an ongoing ethnic civil war in a neighbouring country. The conflict has caused massive displacement of people from the country. Ironically, the developed countries have closed off their borders to the refugees on account of the COVID-19 pandemic, resource competition, domestic politics etc. With countries sealing off their borders, the refugees are left in a vulnerable situation and many are taking illegal routes to enter your country. As a Senior Official of your country's Ministry of External Affairs, you have been involved in discussions with officials of other nations and are entrusted with the mandate to design a national policy to safely accommodate India bound refugees. In this context, answer the following questions:

(a) Discuss the moral issues related to the rights of international refugees, especially those from conflict-torn regions.

(b) What recommendations would you suggest given the large influx of refugees in India. (20)

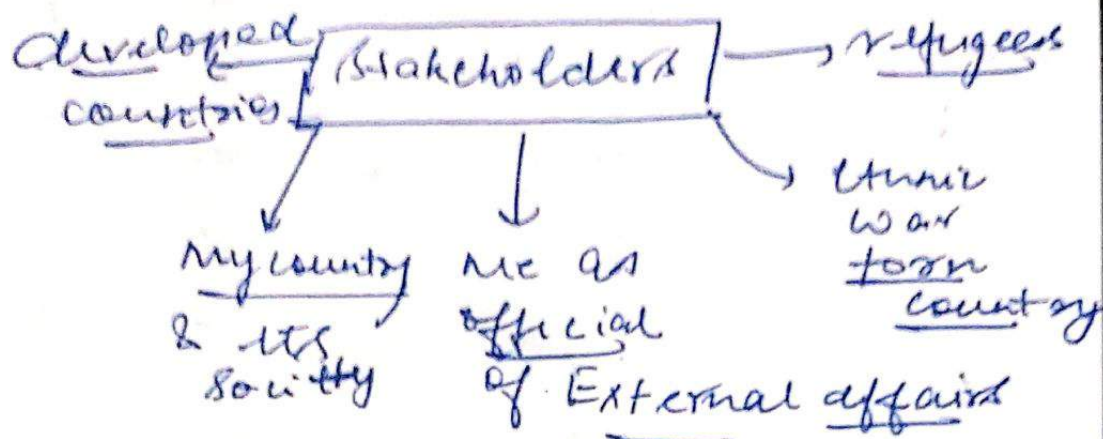
"Where the loored is not broken
into fragments by narrow
domestic walls

Into that heaven of freedom
my father,

let my country awake"

— Rabindra
nath
Tagore

Subject matter: Designing a
human Refugee policy.



a) Moral issues

1) Neglect of compassionate treatment given their vulnerable position

[eg]: Recent debate on food quality to Afghan refugees in America.

2) Treating as a criminal and not as a victim

[eg]: Portugal's Policy

3) Racism in providing the safe harbour and facilities.

1) eg: Recent media (like Ad gagana) comments on Ukrainian refugees ("that they are not some barbaric middle eastern exs ")

4) ~~Ad~~ International conventions like UNHCR does not seem to exist for them - "lack of consensus"
eg: equality, liberty etc.

5) Countries like India not ratifying to ~~the~~ refugee conventions and protocols.

6) Targeting of refugees by radical elements
eg: Romanga refugees in India

7) Political and domestic concerns of economic growth, resource

despite many refugees like
Adam Pontipillan winning
Nobel Prize, contributing to
 host country

Recommendations

② Taking a joint discussion with
Ministry of defence, Ministry of
home and other officials of
 my ministry, I would suggest -

1) Immediately forming a high
level team to identify and
 map illegal routes. Deployment
 of BsF etc. on such routes.

Drones (eg: DRDO's Netra could be
 used) ↳ stopping unnoticed
influx

2) Providing rehabilitation centres

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for ~~such~~ such refugees. Civil society, Ngo's like human rights watch could be roped to provide funding, infrastructure to deal with massive influx.

3/ Also monitoring the police, BSP for the above purpose to ensure human and treatment.

4/ Meanwhile opening talks with the source country to plan options to safely send them back.

5/ Also exploring mediation with developed countries to bring compassionate and opening the frontier borders.

"As tolerance & brotherhood is an essential virtue" I will ensure

10. Social interactions where a person is addressed by their correct name and pronouns, consistent with their gender identity, are widely recognized as a basic and yet critical aspect of gender affirmation. A national university invited speakers for a discussion on rights of sexual minorities in India. The panel included speakers representing a wide variety of opinions and perspectives on the issue. The debates, though largely peaceful, witnessed a controversy. A college association representing sexual minorities took offence against a panellist who cautioned against self-identification by sexual minorities and the liberal use of pronouns. The association reached out to the media and the localised controversy soon turned into a national issue across news networks and social media. The association demanded that the panellist apologise for his views and issue a public statement in this context. The panellist, on the other hand, seemed unmoved by the issue. In the meantime, the University has come under huge pressure to resolve the issue. The Vice Chancellor set up a Committee to look into the matter and its peaceful resolution. You have been appointed as the Chairperson of the Committee. In this regard, answer the following questions:

(a) Discuss the various moral issues involved in the case.

(b) Keeping the right to freedom of speech and expression in mind, highlight the steps you would take to resolve the issue and list arguments in support. (20)

Subject Matter : controversy
over the liberal use of
pronouns by sexual minorities
and their self identification

Moral issues

- 1) Right to freedom of speech of both
sexual minorities and panellist
- 2) Right to equality of sexual

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minority and their self identification

7) using social media as a forum of justice

→ Recently SC LGJ criticized that 'Kangaroo court' culture

4) Accountability for indecent remarks and mistakes

5) Sensationalisation of controversies

Steps to take

3) ~~Feels to~~ I can take the following approach regarding various stakeholders.

A) Association

A.1) Talking to them and knowing

their views. Trying to find the causes they think that the remarks ~~don't~~ imposed upon their rights.

↳ Kohlberg's stage of learning

↳ involvement of stake holders in the issue

A.2) Trying to encourage them to negotiate and understand the panelists viewpoint rather than using social media. In this regard urging them to issue a public statement that matters are being dealt in consensual approach

↳ Relieve pressure from University

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↳ Objective decision making rather than public pressure

B) ~~Answer~~ | Panellist

B.1) Asking him to issue an apology first even for any unintentional harm done.

Using Emotional Management to persuade him

↳ building a 'common
& minimum platform'
for joint talks

↳ expecting a compassionate
behaviour.

B.2) Putting forward to him views
of association. Asking him by
nicking his conscience to
analyse, if his own remarks

actually curtail Or empower the minorities .

* B-3) using emotional skills to request him to talk to association and find a negotiated solution

C) University

e.1) Needs to create an internal mechanism for quick solutions mediation of such issues before holding a conference
↓
recommending vice chancellor.

Hence I would use my virtue ethics of collaboration, persuasion and patience to find a 'balanced solution' and allow panelist to self rectify his mistake -

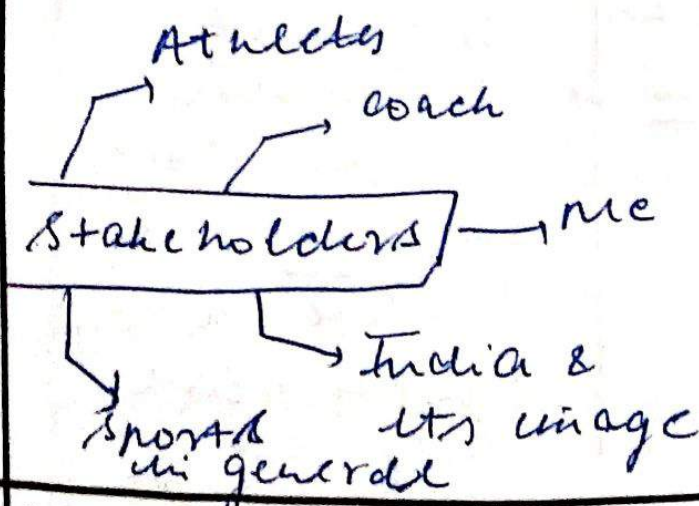
11. You are a young athlete representing India at an international-level competition. To your surprise, during the competition, you witness a few senior athletes injecting something using a syringe in private. When you approach them, they explain that it is a performance enhancing drug, which is very common in such competitions and you should take the same as well. You are aware that if these players get caught in a doping test, it may damage India's reputation. You are confused and afraid of the repercussions and decide to approach the coach to discuss the event you witnessed. However, you get to know that the athletes are taking the drug on the advice of the coach himself.

(a) What would you do in this scenario? Discuss the options available to you and chart your course of action.

(b) What are the reasons behind the use of performance enhancing drugs in competitive sporting events? How can this practice be minimized? (20)

"If wealth is lost something
is lost,
if character is lost everything
is lost"

Subject matter: Doping and
role of ^{coach} judge - athletes
in on the issue



Values

- ↳ honesty
- ↳ integrity
- ↳ professional
- ↳ Kantian duty

Options

A)

Ignore the issue of country's image
etc. Start taking sympathetic with
others

Merits

- 1) My performance may increase in short term
- 2) friendly relation with coach & co-athletes

Demerits

- 1) May get caught in long run
- 2) harm to health
- 3) cognitive dissonance
- 4) lack of integrity

B)

~~Res~~ opt out of team and playing
under such coach

Merits

- 1) Saved from the unimoral influence
- 2) Saved from cognitive dissonance

Demerits

- 1) Does not resolve the issue
- 2) India's image still on line
- 3) shows lack of courage

4) career ~~is~~ affected
ed

c) ~~leak~~ leak the news to media

[Merits]

1) public pressure
may get them
to change
their views

2) justice could
be done for
violation of
rules

[Demerits]

1) India's image
still affected

2) did not explore
option of
official chan
els to uphold
account
ability

I would take the following

Steps

1) Talk to other athletes who
hold the same view as myself.
Developing a consensus

2) Trying to persuade the coach and
unethical athletes to accept their

fault in front of relevant
authorities like National Doping
association.

- 3) If they don't agree, collecting
images, evidences of the abuse.
Writing a letter, report and
myself sending to higher
authorities.

Merits

- 1) Used legal route
- 2) India's image
saved as
officially dealt
- 3) My career not
affected

Demerits

- 1) challenging
and
long process

Also through this route, the
government can take corrective
action to take stock of doping

Reasons

- a) Performance Pressure
- b) Lack of ethical sports training
- c) Impunity as usually no action
taken early
- d) Short term gains here
- e) Lack of understanding of long
term harm to health → fatal
information asymmetry

Steps to be taken

- 1) Strong accountability mechanism
me leg: high standard NDTL
and NDA
- 2) Checks and monitoring at regular
or intervals
- 3) Initiating ethical training at
sport colleges

As "profession without ethics" is
a sin, athletes need to be

12. You have been newly appointed as the District Magistrate of a district, which is known for its rich mineral deposits. Following the news being circulated in the media about the illegal mining in your district, you have initiated an enquiry into it. When the State's Minister of Mines and Minerals gets to know of the enquiry initiated by you, he directs you to name some junior government employees as being involved in the wrongdoing and make them scapegoats. He also points out that elections to the State Assembly are around the corner and the present government wishes to stay clear of any political corruption. This Minister is a very influential figure in the present regime and there are high chances of the present ruling party being voted back to power. In due course of the enquiry, it has come to your notice that the said Minister has also been involved in illegal mining through his cronies.

The findings of the enquiry can affect the outcome of the elections as well as completely derail your career if the incumbent party wins the elections, which looks very likely as per the polls.

Answer the following with reference to this case:

- (a) Identify the stakeholders and the ethical issues in the given case.
(b) Critically evaluate the options in the given scenario and state your course of action, giving reasons. (20)

"The toughest times are the test of integrity and morality."

It is in these situations that they should be upheld."

Subject matter:

illegal mining,

involvement of influential

minister and political pressure

- Integrity and Prejudice,
Gandhi
Austrian

Stakeholders and issuesA) me as District MagistrateA.1) upholding rule of lawA.2) upholding Thomas hobbes'
bureaucratic ~~norm~~ neutralityA.3) Professional career on line
vs conscience, integrityB) ministerB.1) law maker as law
breakerB.2) violating code of conduct
by pressurizing bureaucracyB.3) Corruption in Public
affairsC) SocietyC.1) Right to transparent informa-
tion → upholding account

ability in elections.

0.2) Loot of wealth of nations

~~0.3~~ D) Media

Δ. 1) Bullying report of events inspite of political pressure

Options

A) Do as the minister asks

Merits

1) long term gain
↓
might get prom postings

2) Peaceful career

5) injustice to people
made scapegoats

Demerits

1) violating neutrality

2) crisis of conscience

3) violating rule of law

4) Lack of courage and valour service ethos

119) Leak the news to media: ~~bad~~

Merits

1) Public will get to know

2) Save myself from pressure

Demerits

1) violates anonymity of services

2) using whistle blower's act could still have been better option

My course of action

- 1) Forming a ~~joint~~ team of trusted members, collaborating with SP and getting out the facts, evidences of cases, including identifying perpetrators
- ↳ objective decision making
 - ↳ Kantian approach of doing duty

- 2) Prepare a report. Collect
evidence of ministers' involve
ment through statements of
arrested and sending to
relevant higher authorities
for action/justice

↳ official mechanism to
hold accountability.

- 3) If Minister pressurizes, politely
ask him to let me do my
duty or give written order

~~lets~~

Long term

- 1) Drone use to monitor/prevent
such acts

- 2) Dedicated phoneline to report
such issues by civil society

My conduct will also send
right signals to my junior. My
long term career gains should not