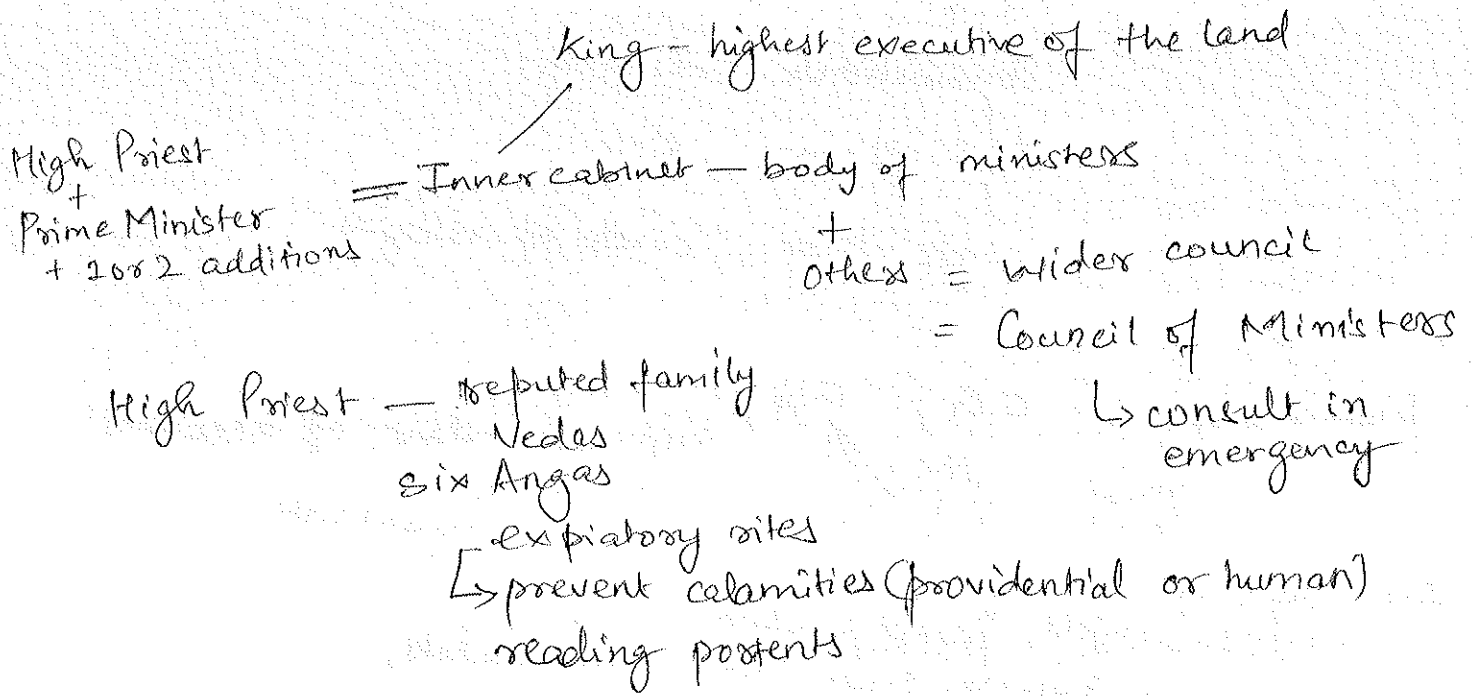


Machinery of Govt — no well defined depts of admin as such



Prime Minister — Integrity

— Sacrificial Priest, teacher, prime minister, high priest, commander of the Army, Chamberlain or Treasurer-General, Collector-General

— sectional chiefs — Superintendents (sixth order (rem.))

C.G. K T.G.

↙ | ↗

← helped by experts (technical matters)

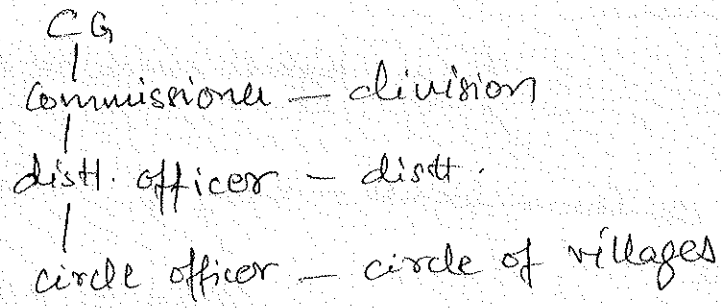
— division of depts — services required & services discharged
exception — Superintendent of prostitutes

Learnings, inheritance, income, expenditure, fees, royal court, relations with paramours.

— Sups of horses, chariots, elephants — divisions of army

— ^{o/c} ~~sup~~ of rearing animals + sup of cows = animal husbandry
adjunct to agri

- vertical arrangement - dep of revenue



- finance dep - CG, TG, Superintendent of accounts



Over sups of treasury, mines, salt, gold, forest produce, weaving, ocean mines, mint, metals, manufactories

look after king's personal establishment

- ~~the~~ home dep - PM, door keeper, Sup. of Harrem

└ sups of country parts & boundaries
└ sups of passports and pasture lands

- duties of envoy - war & peace policy rather than Socio-economic and cultural advancement

- social welfare

- The Procedure of forming Royal Writs - documentation -
written word and its importance - Book I
- administrative architecture - Book II Chapter XV

<WOODROW WILSON>

- Intellectual roots of PA — 1880s — pioneering contribution — seminal Essay — "Study of Administration"
- Goodnow was called father of PA
need for
- SoA — a scientific study of admin — epochal in delineating conduct of govt as a field for analytical study & generalization — beginning of PA as subject of enquiry
- Dec 28, 1856 - Virginia USA — T.W. Wilson
- Princeton grad - 1879 — PhD - 1886
- 1st book — Congressional Govt.
- Prof of Pol Sc — Prez of Princeton — Gov of NJ
- Prez (1913)
- influenced by Edmund Burke, Walter Bagehot, Richard T. Ely

Essay

- increasing complexity of society — study of admin
- need for reforms in admin. ~~func~~ field
- what govt. can properly & successfully do with utmost efficiency,
- rescue executive methods from confusion and costliness of empirical experimentation — foundations, stable principles

- Admn — most obvious, visible part of govt.
- Before 19th Century — constitution, nature of state, sovereignty, power, prerogative, purpose of govt.
- "how" — left to clerks
- Wilson — earlier population were manageable — now — complexities — trade commerce — giant corporation — personnel management — phenomenal change — idea of state & its duty
- admn — science
- American — not much scientific method — Wilson
- Europe — admn science first developed — French and German academies
 - ↳ 1) govts independent of popular assent
 - ↳ pushing through reforms is easier in such a setup
 - 2) Desire to keep govt a monopoly
 - ↳ discover least irritating means of governing
- import of concepts needed radical change in aims, thought and principle

- America — popular sovereignty impeded progress in science of admin. — easier in monarchy than democracy — "multitudinous monarch called public opinion"
- Constitution should not be tinkered with — Wilson — concentrate on admin — more difficult to run a Constitution than frame one — set aside debate on constitutional principles — little practical importance — understand science of admin
- Pub ad — Wilson — detailed and systematic execution of Public law — execution of plans —
- { SoA — closely connected with study of proper distribution of constitutional authority
- Politics and Pub Ad — Wilson vacillates between separability & inseparability — Interdependence at some places — other places — admin lies outside sphere of politics — admin questions are not political questions — politics — statesman — admin — technical official

- Mosher — stressed that Wilson made the most vigorous statement on the politics-admin dichotomy
- Riggs — pol & admin intertwined closely — admin actions scarcely conceivable except as implementation of general policies of pol — no admin development could take place in a political vacuum.
- Buechner — according to Wilson $\Rightarrow$ Pub ad $\equiv$ Business admin — removed from hurry & strife of Politics — according to Buechner, Wilson's essay assumes importance in that it professes the study of admin be done akin to central concerns of B. Admin — efficiency — economy — effectiveness
- Public opinion — Wilson — can be beneficial — can be clumsy nuisance — strike the right balance — shut it from interference — give control as a mechanism of superintending policy
- Technically schooled civil service — reforms
- Nicholas Henry — Wilson facilitated the expansion of an ethical sense of public duty beyond the conceptual confines of the civil service and into the entire intellectual terrain of PA