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GENERAL STUDIES (TEST CODE : 1827)

Name of Candidate			
Medium Hindi/Eng.		Registration Number	
Center		Date	

INDEX TABLE

Q. No.	Maximum Marks	Marks Obtained
1(a)	10	
1(b)	10	
2(a)	10	
2(b)	10	
3(a)	10	
3(b)	10	
4(a)	10	
4(b)	10	
5(a)	10	
5(b)	10	
6(a)	10	
6(b)	10	
6(c)	10	
7	20	
8	20	
9	20	
10	20	
11	20	
12	20	

Total Marks Obtained:

Remarks:

Signature of Examiner

INSTRUCTIONS

1. Do furnish the appropriate details in the answer sheet (viz. Name, Registration Number and Test Code).
उत्तर पुस्तिका में सूचनाएं भरना आवश्यक है (नाम, प्रश्न-पत्र कोड, विद्यार्थी क्रमांक आदि)।
2. There are **TWELVE** questions printed in **ENGLISH & HINDI** इसमें बारह प्रश्न हैं अंग्रेजी और हिन्दी में छपे हैं।
3. **All questions are compulsory.**
सभी प्रश्न अनिवार्य हैं।
4. The number of marks carried by a question/part is indicated against it.
प्रत्येक प्रश्न/भाग के अंक उसके सामने दिए गए हैं।
5. Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.
प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपके प्रवेश पत्र में किया गया है और उस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के मुख्य पृष्ठ पर अंकित निर्दिष्ट स्थान पर किया जाना चाहिए। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिए गए उत्तर पर कोई अंक नहीं मिलेंगे।
6. Word limit in questions, if specified, should be adhered to.
प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जाना चाहिए।
7. Any page or portion of the page left blank in the Question-Cum-Answer Booklet must be clearly struck off.
उत्तर पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

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Plot No. 857, 1st Floor, Banda Bahadur Marg (Opp Punjab & Sindh Bank), Dr. Mukherjee Nagar
Delhi- 110009

EVALUATION INDICATORS

1. Contextual Competence
2. Content Competence
3. Language Competence
4. Introduction Competence
5. Structure - Presentation Competence
6. Conclusion Competence

Overall Macro Comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

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6.

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कृपया इस स्थान
में प्रश्न संख्या के
आलापन कुछ
न लिखें

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उम्मीदवारों को
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TEST - 06

Name : Vidushi Singh

Date : 7th August 2022

Reg. No. : 1045416

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1(a) Ashoka followed 'DHAMMAGHOSHA' to propound his philosophy of Dhamma all across the globe. Dhamma proved to be the core ideology of Ashoka which made him one of the greatest emperors of ancient India.

Dhamma: key learnings on PUBLIC MORALITY

- ① Compassion and Empathy for all under Dhamma leads to efficient and action-oriented public system.
- ② Tolerance and harmony promote peaceful coexistence in the public.
- ③ Objectivity and impartiality under Dhamma upholds public trust
- ④ Honesty and dedication leads to transparency in Public order

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Relevance of DHARMA by Ashoka for Public Servants:

A public servant is one who is employed under the government to carry out ~~the~~ & execute policies. It is pertinent for a public servant to follow Dharma as :

① Integrity : leads to honest and morals - oriented work

eg: E. Shreedharan's work in Metro Project.

② Compassion : allows a public servant to relate to public.

eg: Public servant making arrangements for oxygen supply in Meghalaya.

③ Objectivity allows a public servant to take merit-based decision.

④ Honesty propagates transparency.

Thus, 'Dharma' plays key role in Public Servants work.

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1(b) Corporate Governance refers to effective workplace administration to ensure efficiency in the work by employees. It has several domains, one being 'climate-related policies'.

Need for effective climate governance in corporate governance:

Climate Governance refers to climate-friendly policies and structures which allow carbon-emission reduction. It is important to include it in corporate governance as:

① Corporates are the leading emitters in today's scenario.

(eg: → Thermal Power Plants being the biggest polluter

② Corporates have the responsibility under ESG framework of SEBI

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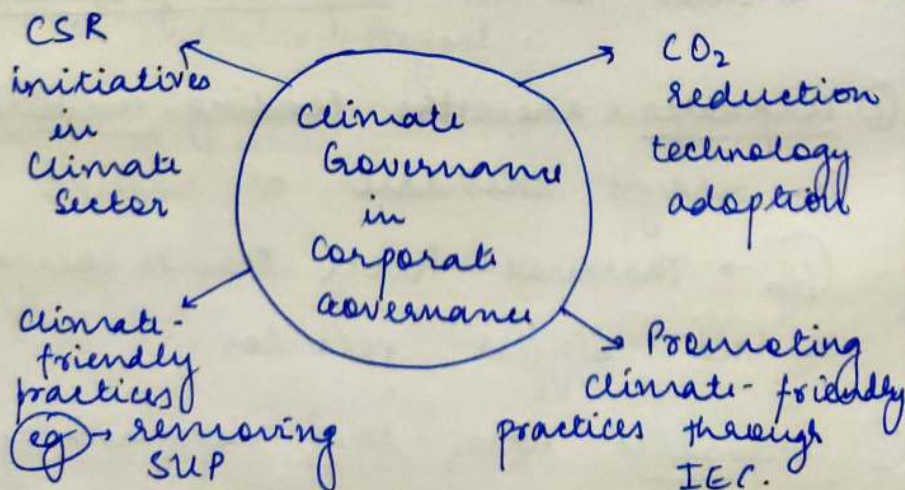
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in India to take environmentally conscious decisions.

③ Deontological and Superegatory motives of corporates to ensure effective means and fulfilling their duties towards environment.

④ Utilitarian Principles ask for action-oriented stance in climate domain to ensure maximum welfare.

These motives can be fulfilled by:



These steps can incorporate effective climate structure in corporate Governance and uphold the SDGs.

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2(a) 'Family is the first school' and
primary source of socialization for
an individual. The basic value
education of an individual starts
from family.

Family values : importance inside
the family structure

Appropriate Family Values lead to:

① Respect for elderly

eg → an individual will take
care of old parents instead of
abandoning them.

② Respect for bodily autonomy

eg → an individual will respect
the privacy of his/her spouse

③ value education to children

eg → an adept individual will
impart value-based lessons to
his/her own ward, i.e., ^{to not} steal, cheat
and ^{and cooperate} with others

④ Recreational environment

eg: Family values will perpetuate and enforce reactivity among family members.

Family values: importance outside family structure

Family values will make an individual 'morally-sound'.

① Honesty & Integrity in workplace

eg: an individual will take responsibility of his/her errors.

② Objectivity: assessing by logic

eg: a person will take a decision which leads to maximum welfare

③ Empathy & Tolerance

eg: an individual will respect all opinions in social & work life

therefore, family values impact an individual wholly, determining the moral conscience of the person

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2(b) Amartya Sen propounded his Capability Approach and development as freedom approach to resound the idea of importance of 'niti' (policy) with 'nyaya' (justice).

'Niti's role in 'Nyaya':

Policy making plays a crucial role in addressing the injustices and alleviating them.

① Inequitable food resources

eg: TPDS and NFSA target BPL families to ensure basic needs are met.

② Income Inequality

eg: PM-KISAN, MGNREGS all deal with providing income support to vulnerable sections

③ social stigma: eg: Reservations to PwD and

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employment of Transgenders by IAS Isha singhal help in removing/reshaping social stigma.

④ Poverty alleviation

eg: NRLM, MGNREGS allow for direct action to removing poverty

⑤ Nutritional deficiency

eg: ICDS and MDM aim to remove malnutrition in children

These policies ('niti') aim at upholding 'nyaya'. The basis of this lies in the deontological, utilitarian and superogatory principles of ethics. It is our duty to ensure 'no one falls in the cracks' (- Bible) and uphold Gandhiji's Talisman for effective implementation of niti.

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3(a) ANONYMITY refers to working behind the scenes to ensure effective implementation. This is one of the foundational values of Public Services, i.e., the permanent executive works behind the scenes.

Anonymity can be restrictive:

- ① Anonymity may lead to non-accountability and encourage corrupt activities.
(eg.) Recent case of IAS officer amassing wealth of ₹100 crore in Thailand.
- ② Anonymity restrains incentives through non-recognition.
- ③ Anonymity allows scope for errors without blame due to no accountability.
- ④ Anonymity disincentivises pro-active

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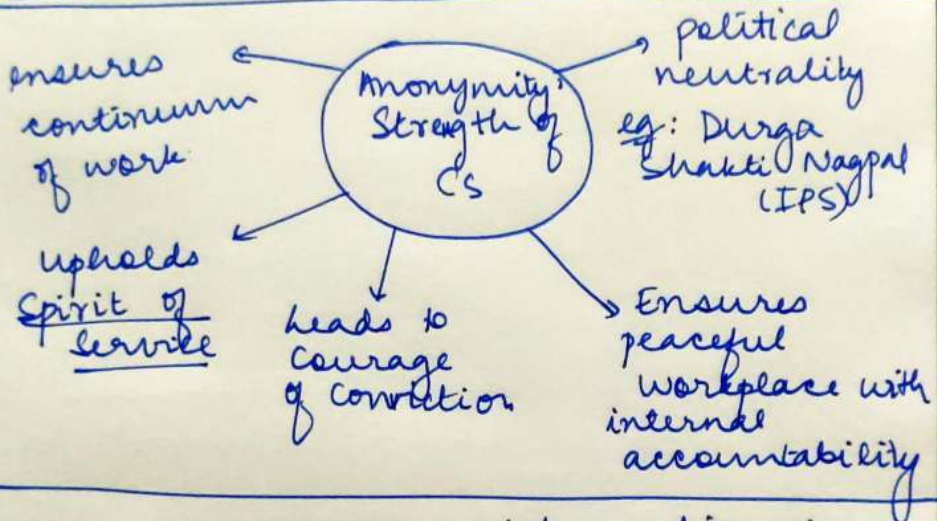
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approach.

Anonymity is also one of the
greatest strengths of civil services (CS) —
as:



With growth of social media in recent times, all works of civil servants have come under Public Scrutiny.

Positives

- Ensures accountability
 - Provides incentives through recognition
 - Condemns unfair practices
- eg: IAS emptying stadium case

Negatives

- sensationalizes civil servants
- affects workplace with blame-shifting & fight for recognition

Therefore, a balance of anonymity & social media presence is needed to rejuvenate the STEEL FRAME of India.

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3(b) Corporate Governance refers to building an efficient workplace in corporates for a productive workforce. It is important to ensure correct decisions impacting the investment flows globally.

Interrelationship between Corporate Governance and BUSINESS ETHICS:

Business Ethics refers to morals-based business functioning. It is important for corporate Governance as:

① It enforces duty-based deontological motives of maximising profits by correct means.

eg: EIA activity allows for transparency in working of corporates.

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② It ensures utilitarian principle in business

(eg:) Serum Institute ramped up production process more than before to ensure vaccine availability

③ It leads to conscience-based decisions to impact investment decisions.

(eg:) Elon Musk's ^{endeavor to} buy Twitter to uphold Right to Speech.

④ It impacts global business environment by leading by example.

(eg:) Bill and Melinda Gates Foundation impacting CSR initiatives in India.

Thus, Business Ethics lie at the core of corporate Governance to ensure maximum benefit for company & public.

Business Ethics
Corporate Governance

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4(a) FOREIGN AID refers to financial help from foreign country in times of dire needs or to achieve a social objective.

Foreign Aid in Global Politics:

① Foreign Aid leads to goodwill

(eg:) India's appreciation globally because of VACCINE MAITRI

② Foreign Aid leads to friendly relations

(eg:) Recent financial help to Sri Lanka by India enforced neighbourhood-first policy & fostered goodwill between the two.

③ Foreign aid achieves the utilitarian motive of maximum benefit.

(eg:) India's help to Afghan Nationals during Taliban Crisis

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④ Foreign aid upholds both deontological and teleological motives of ethics

(eg.) India's financial and infrastructural support to African countries quality correct means to correct ends.

⑤ Foreign Aid qualifies supererogatory motive of acting beyond duty.

(eg.) India's support to UN peacekeeping forces in DRC in Africa.

Therefore, foreign aid upholds the ethical basis of ~~for~~ global politics by following Indian policy of 'Vasudhaiva Kutumbakam' and 'Nishkama Dharma'.

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4(b) MEDIA ETHICS refer to ethical practices in journalism to ensure transparency and honest opinion building. Media is one of the core legs of democracy.

Media Ethics: a prerequisite for democracy

Democracy refers to government for, of, and by the people. PEOPLE/PUBLIC lies at the core of democracy, and hence the public opinion building through media necessitates the need for ethical media in a democracy.

① Media Ethics allows for honest news dissemination to make correct public opinion.

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② Media ethics does not corroborate to fake news and hate speech.

③ Media Trials and Kangaroo Courts (Recently quoted by CJI) kaint the fabric of democracy by following unethical practices.

④ Media Ethics relate to deontological motive of using right means to disseminate information.

⑤ Media Ethics also allow for maximum benefit to maximum number people, upholding utilitarian principle in the democracy.

Thus, Media Ethics lead to transparent & honest information dissemination for the public & uphold principles of Democracy.

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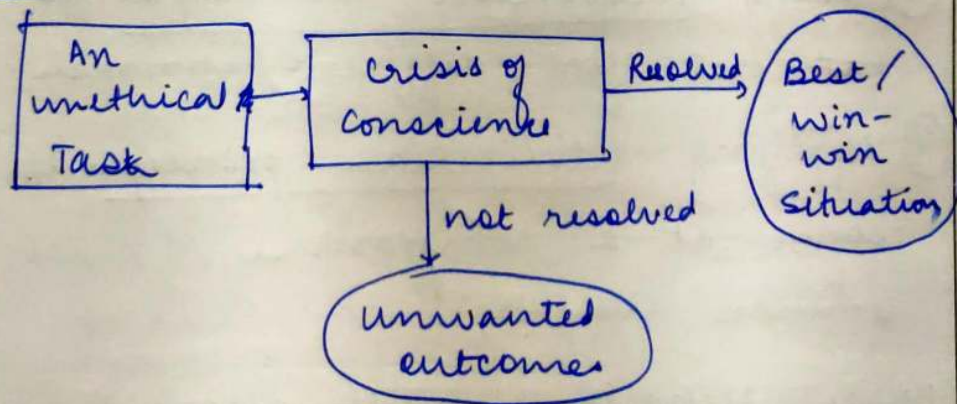
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5(a) CRISIS OF CONSCIENCE refers to ethical crisis faced by an individual when a task / action does not resound to his / her own conscience or set of values.

eg: When asked to fire upon the public, a police officer may face crisis of conscience as it is against his values to do so.

How can a Public Servant deal with it ?



Crisis of conscience can be resolved by :

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① Addressing the task at hand from different methodology

(eg) In previous example, the police officer can manage crowd through social influence techniques of internalization.

② Using ALIR Model :

A → Accountability

L → Legality

I → Integrity

R → Responsiveness

} will resolve
Crisis of
conscience

③ Using Persuasion techniques to ~~not~~ ask for different approach

④ Applying utilitarian principle to come at a compromise of maximum welfare.

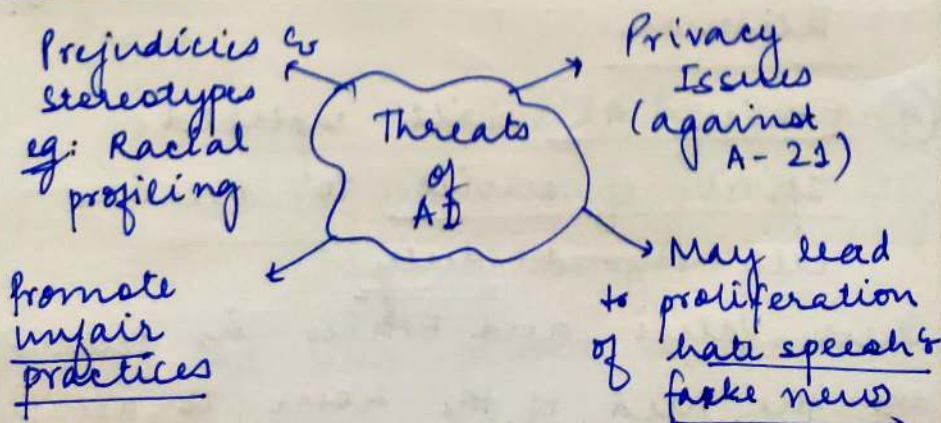
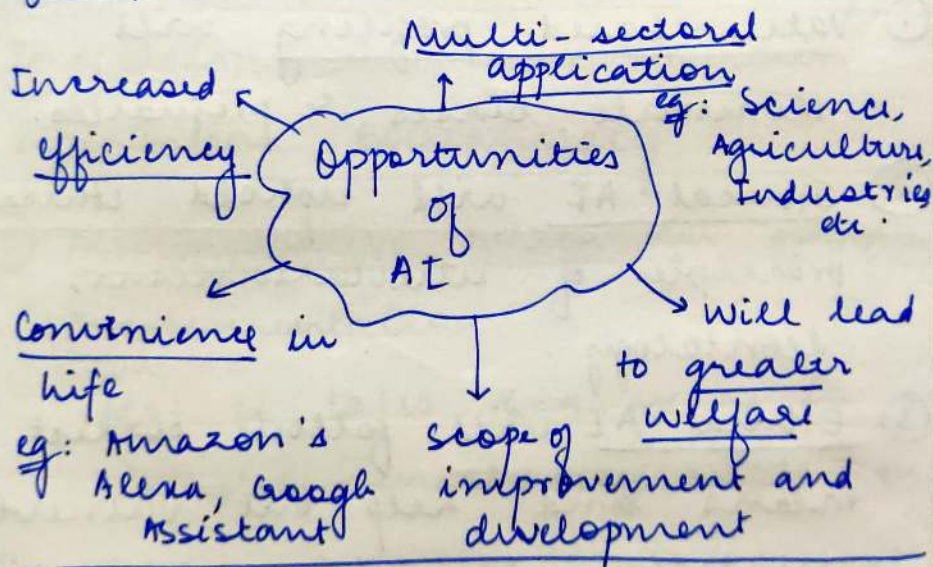
These techniques will allow a public servant to follow 'Kusala Karma' and uphold his/her conscience.

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5(b) Emerging Technologies are a double-edged sword, with their own benefits and challenges. AI is one amongst the most popular technologies with its own set of opportunities and threats.



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These opportunities and threats vouch for proactive action from leaders from government, CSOs & Business to incorporate Value & Ethics in Technological development.

This will lead to:

- ① Value-based profiling will eliminate biases & prejudices.
- ② Ethical AI will uphold ethical principles of utilitarianism, deontology.
- ③ Ethical AI will follow correct means and help out vulnerable population to achieve Gandhi's Talisman.
- ④ Ethical AI will uphold spirit of service to ensure call beyond duty.

Thus, Value and Ethics in technology are the need of the hour to achieve Inclusive growth and SDGs.

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6(a) INDIAN BUREAUCRACY was described as the STEEL FRAME by Sardar Patel. However, Indian Bureaucracy suffers from malice of : Red Tapism, Rent-seeking, Policy Paralysis, etc.

Indecision and Risk Aversion by Indian Bureaucracy:

① Administrative Delays in program implementation

(eg) It takes 3-4 years to complete insolvency resolution

② Risk Aversion due to political fears

(eg) Loan waivers by governments, even though fiscally unsustainable.

③ RTE Act was passed in 2009 while it was added as Fundamental

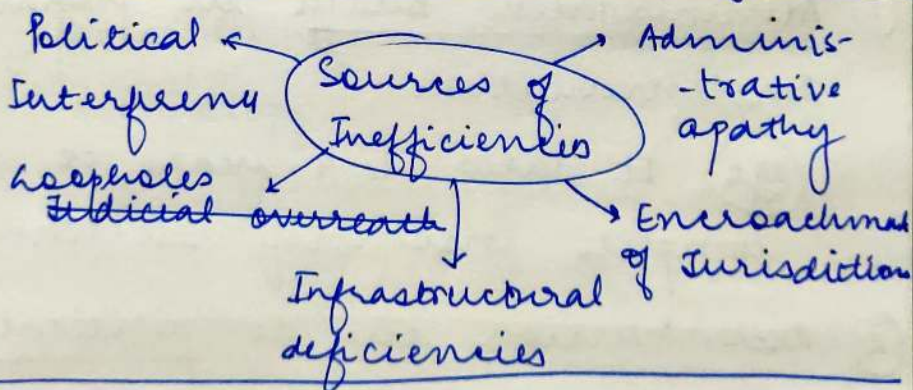
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Right in 2002.

- ④ SC declared Right to Privacy a Fundamental Right in 2017 in Puttaswamy Judgment, however, Data Protection Law has still not been drafted completely.

These examples show the inefficiencies in Bureaucracy.



These can be resolved by ensuring Role-based Bureaucracy as envisioned in MISSION KARMAYOGI, to ensure efficient permanent executive.

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6(b) CORRUPTION refers to malpractices in administration which adversely affects functioning of bureaucracy.

Corruption: endangering quality of Governance

① Corruption leads to inefficient public-service delivery

(eg: #) leakages in PDS affect supply at Ration Shops.

② Corruption leads to administrative delays

(eg: #) Exit of a promise takes 3-4 years

③ Corruption breeds red-tapism and rent-seeking.

④ Corruption causes fiscal losses and leakages

(eg: #) 2G Scam, Coal rate scam.

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उम्मीदवारों को इस हारा में नहीं लिखना चाहिए।
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⑤ corruption restricts resources for development.

Corruption: threatens foundation of our society

- ① corruption leads to intolerance by creating inequalities
- ② corruption affects societal functioning by restricting productive resources from public.
- ③ corruption leads to inconvenience for society
(eg): increased cost of a service
- ④ corruption disrupts social harmony by marginalizing the vulnerable by denying opportunity to develop.

Thus, corruption is a social and administrative evil which rots the functioning of a democracy.

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6(c) Civil services requires proactive spirit of service and emotional intelligence to implement various government policies.

Foundational Values for Civil Services:

- ① Integrity and Honesty : allows for moral adherence and responsibility.
(eg:) E. Shreedharan's integrity during Metro Project
- ② Empathy and Compassion : to take actions for welfare of the society.
(eg:) Patsy Armstrong's empathy made her a celebrated civil servant.
- ③ Objectivity and non-partisanship : to counter political interference
(eg:) Biju Shakti Nagpal (IPS) approach

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कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

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to tackle corruption

④ Leadership: to effectively implement policies

(eg.) Satish Dhawan's role in ISRO

MISSION KARMYOGBI has been

envisioned to increase the productivity of public services by making it more responsive by:

- ① Shifting from rule-based to role-based functions
- ② Training and Improvement at regular intervals
- ③ Increasing accountability by integrating technology

These measures will ensure that foundational values are ingrained in Public Servants and the Steel Frame is rejuvenated.

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नहीं लिखना
चाहिए
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7. The given case presents the
the dilemma of welfare v.
customary morality wherein a
step towards improving nutrition
(through eggs) comes in conflict
with religious beliefs (vegetarianism)

(a) The given case study has
following stakeholders:

- ① Malnourished children: who are
the most vulnerable and in
need of policy action.
- ② Aggrieved Parents, Teachers and
religious groups in state X who
are in conflict with the
mandate of providing eggs for
children in MDM at schools.
- ③ Ministry of Education and
state Government: who reversed

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their decision in light of upcoming elections.

④ Me: an observer who wants to ensure maximum welfare in the situation

⑤ Public at large: who can be benefitted by reducing overall malnourishment.

(b) Options available in the situation are:

① Reversal of policy

Merits

- satisfied parents teachers and religious groups
- Election benefits to govt.

Demerits

- Malnourishment problem not tackled

② Continue with the policy

Merits

- ~~Direct~~ Action on malnourishment

Demerits

- aggrieved parents teachers & religious groups
- Election losses to govt

UPSC

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नहीं लिखना
चाहिए
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margin

③ Finding a vegetarian superfood
and complementing it with
eggs for non-vegetarian child - ren

Merits

- Parents, Teachers & Religious Groups satisfied
- Direct Action on malnourishment

Demerits

- None

(C) I will go forward with ③
Course of action.

(1) A vegetarian superfood substitute
like : spirulina shikki and laddoos
as distributed by CFTRI in
state of Kerala currently can
tackle the problems posed by
eggs and religious conflicts.

(2) Meanwhile, eggs can also be
distributed to non-vegetarian
children, as followed in states of

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Karnataka and Andhra Pradesh.

This course of action will qualify as utilitarian, as maximum number people are benefited and social problem of malnourishment is facing a direct action (supererogatory & duty-based). This also fulfils the deontological motives as it does not hurt the religious sentiments and adopts correct means.

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8. Following the Jaya Jaitley Panel's Recommendations, the government announced raising marriage-age of women to 21, bringing it at par with men and upholding Right to Equality (A-14).

(a) Effect of increase in age of marriage on women?

① Higher Gross Enrollment Ratio in Higher & Secondary Education of Girls.

② Reduced child marriage

(eg) ~~10 million~~ 18% of women are married before the age of 18 years. Increasing marriage age will allow girls to build on social capital and reduce child marriage in long run

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③ Reduced malnourishment :

child and women malnourishment are attributed to early reproduction prevalent in India. Raising marriage age will lead to lesser anemia and hence reduced child wasting & stunting.

④ Improvement in economic growth:

as equal women participation can increase GDP growth by 27%. (IMF).

⑤ Increased women participation:

due to lesser burden of marriage on women.

(b) This legislation has been hailed as harbinger of gender equality. It will lead to socio-economic welfare as mentioned before. However, it

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also must be noted that these aforementioned factors can take place only with BEHAVIOURAL or ATTITUDINAL CHANGE. As argued by several critics:

- ① Child marriage is still highly prevalent in spite of legislation banning it. India is home to largest number of child brides, & thus by increasing marriage age alone, objective of gender parity cannot be achieved.
- ② For women health, acts of rapes and molestations are widely prevalent in spite of strong legislations. Thus, unwanted pregnancies will continue the problem of malnourishment and improper women health.

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(C) Other agents for social change can be :

- ① IEC activities like followed in BBBP scheme.
- ② Value education to reduce crimes against women at school levels.
- ③ Adequate Sex education to apprise younger generation of proper social behaviour.
- ④ Encouraging women participation in all spheres, eg: Mahila Kisan Dinwas.
- ⑤ Accounting for Care Economy & Unpaid work by women
- ⑥ Inducing greater education levels by using social persuasion techniques.

These initiatives will complement govt's initiative to reduce marriage age and usher in Era of 'NEW WOMAN'

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नहीं लिखना
चाहिए
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9. CLIMATE CHANGE has threatened every domain of our lives, leading to deprivations of various forms: inequalities, migrations, inequities, poverty, etc.

(a) Ethical Issues arising out of HUMAN-INDUCED climate change:

- ① Human-induced climate change contradicts utilitarian principle by creating negative externalities.
- ② Human-induced climate change leads to the end of development through unfair means, coming in contradiction with Kant's categorical Imperatives.
- ③ It violates the cardinal virtues by exuding imprudence and intolerance by

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कृपया इस स्थान
में प्रश्न संख्या के
अतिरिक्त कुछ
न लिखें।

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नहीं लिखना
चाहिए
Candidates
must not
write on this
margin

Overuse of resources

(eg) Depletion of groundwater table
and salinisation is both
illogical. & ~~denies~~ inter

④ It violates inter-generational
equity by exploiting Common
Property resources leading to
'Tragedy of commons'.

⑤ It violates the ideals of
Social Justice and Gandhian
Philosophy of SARVODAYA by
depriving vulnerable sections and
future generations, both.

⑥ It comes in conflict of
philosophy of NISHKAM DHARMA
by committing errors for a
short-term gain.

(b) The challenges posed by Climate
Change urge the need to

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margin

incorporate ethical principles in
global action on climate change:

- ① Cardinal virtues of temperance
and prudence to ensure
inter-generational and intra-
generational equity.
- ② Using climate models to derive
maximum welfare in line with
utilitarian principle to ensure
inter-temporal equitable
consumption.
- ③ Using Technological innovations
to remove or reduce carbon
emissions and adopting correct
means to achieve development,
in line with deontological principle.
- ④ Using Gandhiji's Tatishman to
ensure that development process
is equitable and most vulnerable

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कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

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Candidates must not write on this margin

are included.

⑤ Adopting Antyodaya and Sarvodaya through CBDR to ensure equitable ~~and~~ & inclusive development.

These principles in ^{global} climate change policy have been incorporated through Kyoto Protocol, Paris Agreement, ADGs, etc. It further needs to uphold values and ethics to ensure inclusive & sustainable development.

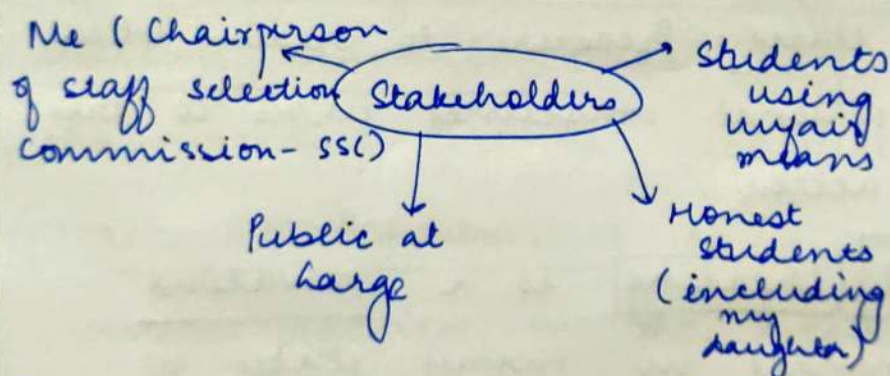
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उम्मीदवारों को
इस स्थान में
कहीं लिखना
नहीं है।
Candidates
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10. The given case presents the situation of using unfair means to achieve a favourable aim. This calls onto means v. ends debate and should be resolved in light of Kant's Categorical Imperatives.

(a) Ethical Issues in the case



① Means v. Ends: unfair means of using hi-tech devices to cheat in the exam

② Organisational responsibility v. ~~Personal Interest~~ ^{Future of students}: with my daughter and other potentially

(Please do not write anything except the question number in this space)

कृपया इस स्थान में प्रश्न संख्या के अनिवार्य रूप से लिखें।

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successful candidates' future on stake, cancelling the exam becomes a grave ethical dilemma.

③ Socially just action v.

Action for personal gain :

with public pressure to cancel & demands for my resignation.

④ Organisational ethics v. Personal ethics : Pressure to resign, when personal conscience urges to take action.

(b) Cheating is a prevalent menace in many states of India, because:

① Lack of alternative employment forces students to sit for government exams.

② Pressure on students on not passing the exam consecutively.

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- ③ Higher educated labourforce with large deficit in job-creation
- ④ Political interference perpetuates cheating and normalizes it.
- ⑤ Corruption and Rent-seeking attitude accentuates the problem of cheating.

(C) The act of recurrent organized cheating scandals under my chairmanship can be resolved by:

- ① Adequate Punishment to deter unfair practices in the future.
(eg: After 3 or 2 instances of cheating a student can be blacklisted.
- ② Technological Vigilance through CCTV cameras
- ③ Adequate Training for staff conducting exams to ensure no

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collusion in cheating.

- ④ Improving administration of SSC by insuring technologically equipped and transparent communication.
- ⑤ Using online mode of examination and encrypted software.

These measures will ensure a vigil and check on unfair means adopted by students.

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कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें

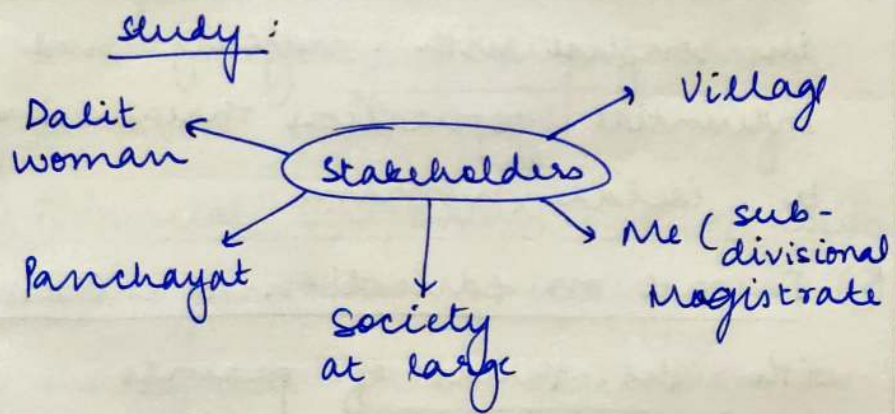
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11. The given case represents the situation of prevalence of old customs of untouchability and caste inequality. Constitution of India U/A 17 abolishes and criminalises untouchability.

(a) Issues involved in case



① woman empowerment v. customary discrimination : presents the conflict of traditional views ~~concern~~ of untouchability with employment opportunity for a DALIT WOMAN.

② Development v. Tradition :
Traditional values barring a capable

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woman. ~~to ensure~~

③ Threat of Boycott of administrative
on by village assembly:
will lead to breakdown of
socio-political setup in the
village.

④ Public Pressure v. Personal values
in conflict with majority and
influential population threatening
to isolate ^{the} woman.

⑤ Impact on education of children
with the threat of parents
removing children from school
unless Dalit woman is revoked
of her duties.

(b) Caste Discrimination continues to
plague Indian society, especially
rural because:

① Improper socialization in villages

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leads to inequalities among castes.

② Marginalized lower Caste People:

who have not been able to take advantage of reservation.

③ Inadequate Social and Physical Infrastructure : which lead to

inadequate education and health facilities, denying empowerment to lower caste people.

④ Financial Empowerment of lower Caste has been missing.

⑤ Inadequate value education to upper caste people.

Steps to be taken to resolve the issue:

① I will engage with village panchayats and use social persuasion techniques of :

(Please do not write anything except the question number in this space)

कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

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internalisation, credibility and authority to ensure Dalit woman is not boycotted.

② I will urge the village leaders and I myself will go to the school and eat meal cooked by Dalit woman to reduce the social stigma.

③ I will present the case of our president → Dr B. R. Ambedkar (a ST) & former president → K. M. Munshi (a SC) to help people let go of traditional views

④ Finally, if the situation goes out of hand, I will use legislative legal action to ensure employment of Dalit woman under A-14 and Prevention of Atrocities Act.

These measures with socializing with public through IEC can curb Caste Discrimination.

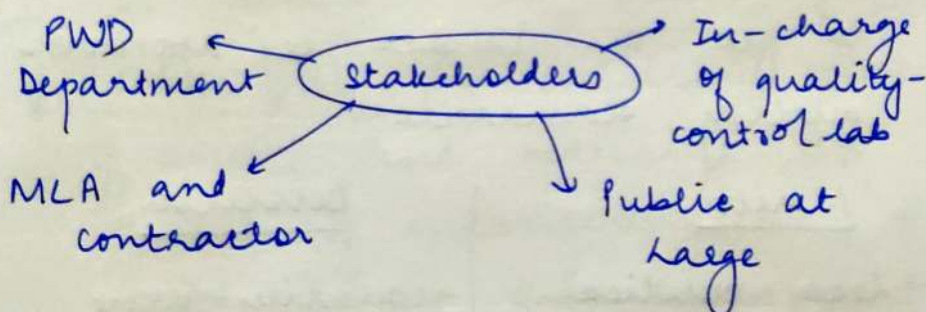
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12. The present case is representative of prevalent malice of corruption through bribery and political interference, hindering proper implementation of policies and endangering lives of people due to sub-optimal quality materials.

(a) Issues involved in the case:



① Quality Issues of the contractor's work will lead to sub-optimal quality of bridge, endangering lives of people.

② Political Interference for pecuniary gain through bribery presents an ethical issue in

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India's bureaucracy.

- (3) Crisis of conscience faced by in-charge of lab due to inadequate quality of contractor's slab, creating a know-no split.

(b) Options available to in-charge:

- (1) Allow for local contractor to get the tender by approving quality standards:

Merits

- Less political pressure
- Organisational Benefit

Demerits

- quality-issue
- endangering lives.

- (2) Not allow local contractor to get the tender by failing quality standards:

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margin

Merits

- quality- issues resolved
- lives of people under bridge saved

Demerits

- Political Pressure
- officials pressurising the in-charge.

(1) In-charge should follow

(2) course of action because:-

1. It resolves the crisis of conscience by ensuring spirit of service and reducing the threat of endangering lives of people under the bridge.

2. It also sets precedent to fellow honest practices in the lab and positively affects the work culture.

3. It counters the malice of bribery & political interference

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and upholds utilitarian,
deontological and call beyond
duty motives.