
Appendix F

Reading List and Online Resources

MPA Comprehensive Exam
Study Guide

PA Required Reading

Frederickson, George. *Spirit of Public Administration*. Jossey-Bass. (referred to hereafter as Fred)

Peters, Guy. *Future of Governing: Four Emerging Models*. University Press of Kansas, 2nd edition.

Raadschelders, Jos. *Government: A Public Administration Perspective*. Armonk. (hereafter referred to as: Raad I) *Handbook of Administrative History*. Transaction Publishers. (hereafter referred to as Raad

II) Shafritz, Jay M. and Albert Hyde (editors). *Classics of Public Administration*. Harcourt, Brace: 5th edition. (hereafter referred to as S & H)

Stillman, Richard J. *Preface to Public Administration: A Search for Themes and Direction*. Chatelaine.

Van Wart, Montgomery. *Changing Public Sector Values*. Garland.

Recommended Reading PA

The following texts will either form the basis of lectures, handouts or book reports. Starred books will be reported in class by students.

Farmer, David John. *The Language of Public Administration*. University of Alabama Press.

Frederickson, H. George and Kevin B. Smith. *The Public Administration Theory Primer*. Westview.

Goodsell, Charles T. *The Case for Bureaucracy: A Public Administration Polemic*. 4th edition. Washington, D. C.: Congressional Quarterly Press, 2004.*

Kuhn, Thomas. *The Structure of Scientific Revolutions*. Chicago: second edition or later.

Light, Paul C. *The Tides of Reform: Making Government Work 1945 – 1995*. Yale University Press.*

Marini, Frank (editor). *Toward a New Public Administration*. Chandler.*

Ostrom, Vincent. *The Intellectual Crisis in American Public Administration*. University of Alabama.*

Rohr, John. *To Run a Constitution*. University of Kansas.*

Waldo, Dwight. *The Administrative State*. Holmes and Meier, second edition.*

Wamsley, Gary L. et al. *Refounding Public Administration*. Sage*

Public Administration

Required texts:

Frank Goodnow, *Politics and Administration*

Dwight Waldo, *The Administrative State*

Camilla Stivers, *Bureau Men, Settlement Women*

O. C. McSwite, *Legitimacy in Public Administration: A Discourse Analysis*

John Rohr, *To Run a Constitution*

Kenneth Meier and Larry O'Toole, *Bureaucracy in a Democratic State*

Steven Maynard-Moody and Michael Musheno, *Cops, Teachers, Counselors*

Eric Klinenberg, *Heat Wave*

David Farmer, *The Language of Public Administration*

Graham Burchell, Colin Gordon, and Peter Miller (eds.), *The Foucault Effect*

Supplementary text: Camilla Stivers (ed.), *Democracy, Bureaucracy & the Study of Administration*.

TOPICWISE SUGGESTED READINGS

Introduction to theory of public budgeting

Rubin, IS. 1997. Budgeting: Theory and Concepts. In *Public Budgeting and Finance*, ed. Robert T. Golembiewski and Jack Rabin, 185-202. 4th ed. Marcel Dekker.

Key, VO. 1940. The Lack of a Budgetary Theory. *The American Political Science Review* 34, no. 6 (December): 1137-1144.

Straussman, JD. 1985. Key,V.O.'s The Lack of a Budgetary Theory - Where Are We Now. *International Journal Of Public Administration* 7, no. 4: 345-374.

Bozeman, B and JD Straussman. 1982. Shrinking Budgets and the Shrinkage of Budget Theory. *Public Administration Review* 42, no. 6: 509-515.

LeLoup, LT. 1997. The Myth of Incrementalism: Analytical Choices in Budgetary Theory. In *Public Budgeting and Finance*, ed. Robert T. Golembiewski and Jack Rabin, 505-520. 4th ed. Marcel Dekker.

White, J. 1994. (Almost) Nothing New Under the Sun: Why the Work of Budgeting Remains Incremental. *Public Budgeting and Finance* 14, no. 1: 113-134.

Budget process theory I

Wildavsky, A. 1992. "Political Implications of Budget Reform": A Retrospective. *Public Administration Review* 52, no. 6 (December): 594-599.

Burns, RC and RD Lee. 2004. The Ups and Downs of State Budget Process Reform: Experience of Three Decades. *Public Budgeting and Finance* 24 (September): 1-19.

Smith, RW and M Bertozzi. 1998. Principals and Agents: An Explanatory Model for Public Budgeting. *Journal of Public Budgeting, Accounting and Financial Management* 10, no. 3: 325-353.

Ferejohn, J, And K Krehbiel. 1987. The Budget Process and the Size of the Budget. *American Journal of Political Science* 31, No. 2 (May): 296-320.

Caiden, N. 1989. Budgeting for Time-Bombs: Recent General Accounting Office Reports on the Crises of the Nuclear Weapons Complex and the Savings and Loan Industry. *Public Budgeting & Finance* 9, no. 4 (December): 83-92.

Jones, BD, FR Baumgartner, and JL True. 1998. Policy, punctuations: US budget authority, 1947-1995. *Journal Of Politics* 60, no. 1 (February): 1-33.

Jordan, M. 2003. Punctuations and agendas: A new look at local government budget expenditures. *Journal of Policy Analysis and Management* 22 , no. 3 : 345-360.

Breunig, C, and C Koski. 2006. Punctuated equilibria and budgets in the American states. *Policy Studies Journal* 34, no. 3: 363-379.

Reddick, CG. 2002. Testing Rival Decision-Making Theories on Budget Outputs: Theories and Comparative Evidence. *Public Budgeting & Finance* 22, no. 3: 1-25.

Budget process theory II

Yellen, JL. 1989. Symposium on the Budget Deficit. *The Journal of Economic Perspectives* 3, no. 2 (Spring): 17-21.

Barro, RJ. 1989. The Ricardian Approach to Budget Deficits. *Journal of Economic Perspectives* 3, no. 2 (Spr): 37-54.

Auerbach, AJ, and WG Gale. 2000. Perspectives on the Budget Surplus. *National Tax Journal* 53, no. 3 (September): 459-472.

Conway, KS. 1999. Are Workers "Ricardian"? Estimating the Labor Supply Effects of State Fiscal Policy. *PUBLIC FINANCE REVIEW* 27, no. 2 (March): 160-193.

Budgets and fiscal policy

Toder, EJ. 2000. Tax Cuts or Spending - Does it Make a Difference? *National Tax Journal* 53, no. 3: 361-371.

True, JL. 1995. Is The National Budget Controllable? *Public Budgeting and Finance* 15 (June): 18-32. doi:10.1111-1540-5850.01037.

Weidenbaum, ML. 1997. Budget "Uncontrollability" as an Obstacle to Improving the Allocation of Government Resources. In *Public Budgeting and Finance*, ed. Robert T. Golembiewski and Jack Rabin, 415-444. 4th ed. Marcel Dekker.

Savage, JD. 1994. Deficits and the Economy: The Case of the Clinton Administration and Interest Rates. *Public Budgeting and Finance* 14, no. 1: 96-112.

Su, TT, MS Kamlet, and DC Mowery. 1993. Modeling United-States Budgetary and Fiscal-Policy Outcomes - A Disaggregated, Systemwide Perspective. *American Journal of Political Science* 37, no. 1 (February): 213-245.

Wildavsky, A. 1993. Norms and Rules to Facilitate Convergence on Budget Balance. *Public Administration Review* 53, no. 1 (February): 28-30.

Caiden, N. 1998. The Rhetoric and Reality of Balancing Budgets. In *Handbook of Government Budgeting*, 227-252. Jossey-Bass Nonprofit & Public Management Series. Chichester, UK: John Wiley and Sons Ltd.

Ippolito, DS 1993. The Budget Process And Budget Policy - Resolving The Mismatch. *Public Administration Review* 53, no. 1 (February): 9-13.

Public debt

Kowalcky, LK and LT LeLoup. 1993. Congress and the Politics of Statutory Debt Limitation. *Public Administration Review* 53, no. 1 (February): 14-27.

Posner, P. 2001. Can Democratic Governments Save? Experiences of Countries with Surpluses. *Public Budgeting & Finance* 21, no. 2: 1-28.

Brecher, C, RD Horton, and DM Mead. 1994. Budget Balancing in Difficult Times: The Case of the Two New Yorks. *Public Budgeting & Finance* 14, no. 2: 79-102.

Poterba, JM. 1995. Balanced Budget Rules and Fiscal Policy: Evidence from the States. *National Tax Journal* 48, no. 3: 329-336.

Hale, GE. 1979. Federal Courts and the State Budgetary Process. *Administration & Society* 11, no. 3 (November 1): 357-368.

Harriman, L and JD Straussman. 1983. Do Judges Determine Budget Decisions? Federal Court Decisions in Prison Reform and State Spending for Corrections. *Public Administration Review* 43, no. 4 (August): 343-351.

Courts and budgets

Straussman, JD. 1986. Courts and Public Purse Strings: Have Portraits of Budgeting Missed Something? *Public Administration Review* 46, no. 4 (August): 345-351.

Duncombe, WD and JD Straussman. 1994. Judicial Intervention and Local Spending - The Case of Local Jails. *Policy Studies Journal* 22, no. 4 (Winter): 604-616.

MacManus, SA and PA Turner. 1993. Litigation as a Budgetary Constraint: Problem Areas and Costs. *Public Administration Review* 53, no. 5 (October): 462-472.

Budget accountability and performance measures

Joyce, PG. 1993. Using Performance Measures for Federal Budgeting: Proposals and Prospects. *Public Budgeting and Finance* 13, no. 4: 3-17.

Stiefel, L, R Rubenstein, and AE Schwartz. 1999. Using Adjusted Performance Measures for Evaluating Resource Use. *Public Budgeting & Finance* 19: 67-87.

Melkers, J and K Willoughby. 2005. Models of Performance-Measurement Use in Local Governments: Understanding Budgeting, Communication, and Lasting Effects. *Public Administration Review* 65, no. 2 (March): 180-190.

Moynihan, DP. 2006. What Do We Talk About When We Talk About Performance? Dialogue Theory and Performance Budgeting. *Journal of Public Administration Research and Theory* 16, no. 2 (April 1): 151-168.

McNab, RM. and F Melese. 2003. Implementing the GPRA: Examining the Prospects for Performance Budgeting in the Federal Government. *Public Budgeting & Finance* 23, no. 2 (June): 73-95.

State Budget Issues I: Structures and actors

Kearns, PS. 1994. State Budget Periodicity - An Analysis of the Determinants and the Effect on State Spending. *Journal of Policy Analysis and Management* 13, no. 2: 331-362.

Abney, G and TP Lauth. 1985. The Line-Item Veto in the States: An Instrument for Fiscal Restraint or an Instrument for Partisanship? *Public Administration Review* 45, no. 3 (June): 372-377.

Alm, J and M Evers. 1991. The Item Veto and State Government Expenditures. *Public Choice* 68: 1-15.

Lauth, TP. 1996. The Line-item Veto in Government Budgeting. *Public Budgeting & Finance* 16: 97-111.

Reese, CC. 1997. The Line-item Veto in Practice in Ten Southern States. *Public Administration Review* 57, no. 6: 510-516.

Thompson, JA. 1987. Agency Requests, Gubernatorial Support, and Budget Success in State Legislatures Revisited. *The Journal of Politics* 49, no. 3 (August): 756-779.

Willoughby, KG and MA Finn. 1996. Decision Strategies of the Legislative Budget Analyst

State Budget Issues II: Risk and budget stabilization

Weber, JA. 1997. Certainty and Uncertainty in Decision Making: a Conceptualization. In *Public Budgeting and Finance*, ed. Robert T. Golembiewski and Jack Rabin, 449-474. 4th ed. Marcel Dekker.

Douglas, JW and RK Gaddie. 2002. State Rainy Day Funds and Fiscal Crises: Rainy Day Funds and the 1990-1991 Recession Revisited. *Public Budgeting & Finance* 22, no. 1 (March): 19-30.

Joyce, PG. 2001. What's so Magical About Five Percent? a Nationwide Look at Factors That Influence the Optimal Size of State Rainy Day Funds. *Public Budgeting & Finance* 21, no. 2 (June): 62-87.

Hou, YL. 2006. Budgeting for Fiscal Stability over the Business Cycle: A Countercyclical Fiscal Policy and the Multiyear Perspective on Budgeting. *Public Administration Review* 66, no. 5 (October): 730-741.

Peng, J. Managing the Risk of Variable-rate Debt in the Public Sector. *Municipal Finance Journal* 23, no. 4: 1-16.

Taxation issues

Mikesell, JL. 1992. State Sales Tax Policy in a Changing Economy: Balancing Political and Economic Logic Against Revenue Needs. *Public Budgeting & Finance* 12, no. 1: 83-91.

Berg, J, JT Marlin, and F Heydarpour. 2000. Local Government Tax Policy: Measuring the Efficiency of New York City's Tax Mix, FYs 1984-1998. *Public Budgeting and Finance* 20, no. 2: 1-14.

Andreoni, J, B Erard, and J Feinstein. 1998. Tax Compliance. *Journal of Economic Literature* 36, no. 2 (June): 818-860.

Slemrod, JB, and S Yitzhaki. 2000. *Tax Avoidance, Evasion, and Administration*. Working Paper. National Bureau of Economic Research.

Forest, A, and SM Sheffrin. 2002. Complexity and Compliance: An Empirical Investigation. *National Tax Journal* 55: 75-88.

Ladd, HF. 1975. Local Education Expenditures, Fiscal Capacity, and Composition of Property Tax Base. *National Tax Journal* 28, no.2: 145-158.

Goodspeed, TJ. 1998. The relationship between state income taxes and local property taxes: Education finance in New Jersey. *National Tax Journal* 51, no.: 219-238.

Fischel, WA. 2001. Homevoters, municipal corporate governance, and the benefit view of the property tax. *National Tax Journal* 54, no. 1: 157-173.

Debt finance and municipal bond market I

Hildreth, WB and CK Zorn. 2005. The Evolution of the State and Local Government Municipal Debt Market Over the Past Quarter Century. *Public Budgeting & Finance* 25, no. 4s (December): 127-153.

Marlin, MR. 1994. Did Tax Reform Kill Segmentation in the Municipal Bond Market? *Public Administration Review* 54, no. 4 (August): 387-390.

Clingermayer, JC and BD Wood. 1995. Disentangling Patterns of State Debt Financing. *The American Political Science Review* 89, no. 1 (March): 108-120.

Bahl, R and W Duncombe. 1993. State and Local Debt Burdens in the 1980s: A Study in Contrast. *Public Administration Review* 53, no. 1 (February): 31-40.

Debt finance and municipal bond market II

Denison, DV. 2001. Bond Insurance Utilization and Yield Spreads in the Municipal Bond Market. *Public Finance Review* 29, no. 5 (September): 394-411.

Poterba, JM. 1995. Capital Budgets, Borrowing Rules, and State Capital Spending. *Journal of Public Economics* 56, no. 2 (February): 165-187.

Hsueh, LP and DS Kidwell. 1988. Bond Ratings: Are Two Better than One? *Financial Management* 17, no. 1 (Spring): 46-53.

Kidwell, DS, EH Sorensen, and JM Wachowicz. 1987. Estimating the Signaling Benefits of Debt Insurance: The Case of Municipal Bonds. *The Journal of Financial and Quantitative Analysis* 22, no. 3 (September): 299-313.

Clarke, W and RL Bland. 2000. State Guarantees for School Debt and the Texas penalty. *Municipal Finance Journal* Summer: 1-12.

The following books may serve as useful references for specific topics.

Joyce, P.G., Lee, R.D., Jr. and R.W. Johnson. 2007. *Public Budgeting Systems*.

Rubin, I.S. 2005. *The Politics of Public Budgeting: Getting and Spending, Borrowing and Balancing*.

Wildavsky, A. and N. Caiden. 2003. *The New Politics of the Budgetary Process* (5th ed.).

Livingston, M. 1996. *Money and Capital Markets*.

Lamb, R. and S.P. Rappaport. 1987. *Municipal Bonds*.

Mikesell, J. 2006. *Fiscal Administration*.

Miller, G.J. 1991. *Government Financial Management Theory*.

Finkler, S.A. 2004. *Financial Management for Public, Health and Not-for-Profit Organizations*.

PA Authors Summary with their eras

1880's- 1920's	Public Service Code Cadre of Administrators	Woodrow Wilson (schools) Ellwood Cubberly
	Authority of Administrative Law	Goodnow
1900- 1930's	Scientific Management as Structure of Institution	Max Weber (schools) Raymond Callahan
	Scientific Management as Logic of Production	Frederick Taylor (schools) Raymond Callahan

	Management as Functions	Gulick
1920- 1930's	Human Relations as Reducing Fatigue and Monotony	Illumination & Wiring Studies
	Human Relations as Giving Orders	Follett
	Human Relations as Cohesion & Incentives	Barnard (schools) John Dewey
1930's	Public as Interest Groups	Herring
	Reform as Massive TVA Project of "democratic" Involvement	Selznick Lilenthal
1930's	the Organization of Executive and Reorganization of Authority	Gulick Brownlow
REASSESSMENTS		
1910- 1950's	Scientific Inquiry as Experiential Learning Child Centere as Humane Relations	Dewey
1940's	The Bureaucratic Personality	Merton
1970's	Public Service and Collective Bargains	Mosher
1980's	Ethics of Neutrality and Objectivity	Thompson
1980's	Impossibility of Coherent Theory of Administering Public Institutions	Rosenbloom

Step Three Writers		
1940's - 1950's	"applied behavioral science" (specify conditions that embed a particular decision) * back to Gulick, Brownlow Committee	Herbert Simon
	"nature of worker and productivity" (managerial perceptions and expectations) * back to Merton and Barnard, forward to Zuboff	Douglas McGregor
	"incremental muddle and successive approximations" (branch from ongoing, reference to allocation cycle) * back to Selznick	Charles Lindblom
1960's	"open systems and energy transfer cycle" (stress and adaptation, input-output-feedback)	Katz and Kahn
	"life cycle of the bureau" (start up and maturing to incumbents and incentives) * back to Lindblom	Downs
	"its' marble cake, not layer cake" (tracing specific issues defines interest groups and government) * back to Simon	Grodzins
	" implementation differs from formation intent" (actual impact of policy a bureaucratic translation, seredipity) * back to Lindblom and Downs	Pressman and Wildavsky
1980's	" POSDCORB as managing functions: public and private management [functions] are at least as different	Allison

	<p>as they are similar, and the differences are more important than the similarities"</p> <p>(analyze specific cases to identify best & worst practices)</p> <p>* back to Gulick versus Simon</p>	
Step Four Writers		
1969	<p>end to interest group liberalism as not true populist democracy and it assumes all values negotiable...plans without standards.. lack of democratic forms...privilege in implementation</p>	Lowi
1971	<p>social equity guides new public administration..work to redress the deprived minorities; focus upon processes of distribution, integration, boundary spanning and socio-emotional commitments</p>	Frederickson
1972	<p>organizations evaluating selves lead to change, not status quo, Evaluation, Inc. to identify social needs, do policy as advocacy, join knowledge with power, be skeptical rather than committed.</p>	Wildavsky
1967	<p>"new professional role of analyst; systems plus political science, psychology, maturity, idealistic realism to make somewhat better decisions in public policy making"</p>	Dror
1969	<p>"rescuing analysis from PBBS formula; domestic goals not easy, budgeting not stated operationally, no impact of expected results, not for mass implementation in all federal government"</p>	Wildavsky

1976	sinful policy analysis is being in a rut, too far away, late for process, superficial, topical, change for sake of changing and not able to stand political tests in implementation.	Meltsner
Step Five Writers		
1978	"Growth is a common denominator that links contemporary management theory to its historical antecedents and practices with public policy choices....decline forces the logic for rationally structured organization on its end and upside down. " See problem depletion, organizational atrophy, political vulnerability and environmental entrophy. Compare with Downs "mature" bureau and terminating discussions, especially Levine's tactics to smooth or resist decline.	Levine
1980	Public service employees such as teachers, police, social workers, public lawyers and health workers are imporant as street level bureaucrats because their activities define the scope and function of public services delievered and have direct impact on peoples lives.	Lipsky
1981	Classic budget depends upon stability derived from accurate prediction of revenues and costs and knowledge of future output. It works best where yearly adjustments are marginal. Yet, contemporary uncertainties arise from novelty, forecasting, the annual perspective, centralized bureaucratic control, size, erosion of accountability and reflect the larger	Caiden

	American crisis. See Meltzner and Wildavsky discussions.	
1987	Public administrators resist the privatisation challenge because they cannot define its limits or the distinctiveness of the public sector. This ambiguity challenges the public assertion behind the TVA and FADA as "distinctive sovereign." See the Allison, Lilenthal and Lowi discussions.	Moe
Intergovernmental relations can be viewed conflict (before 1930), cooperative, concentrated, creative, competitive, calculative(70-80's) and contractive(80-90's). Another way to reconsider the meanings of constitutional-legal and resource expansion,/contraction. Compare with Grodzins and Mosher.		Wright

PA Authors and Publications

AUTHOR		PUBLICATION
1	Allison, Graham T.	Public and Private Management: Are they Fundamentally Alike in All Unimportant Respects?, 1980
2	Appleby, Paul	Government is Different, 1945
	Appleby, Paul	The Role of the Budget Division, 1957
3	Argyris, Chris	Interpersonal Competence and Organizational Effectiveness, 1962
4	Barnard, Chester	The Functions of the Executive, 1948
5	Barzelay, Michael	Breaking through Bureaucracy, 1992
6	Bennis, Warren	Organizations of the Future, 1967
7	Buchanan, James & Gordon Tullock	The Calculus of Consent, 1962
8	Burrell & Morgan	Sociological Paradigms and Organizational analysis, 1985, 1979
9	Caiden, Naomi	Processes, Policies and Power: Budget Reform, 1993
10	Cleveland, Frederick	Evolution of the Budget Idea in the US, 1915
11	Dahl, Robert	The Science of Public Administration, 1947
12	Daneke, Gregory	A Science of Public Administration, 1990
13	Denhardt, Robert	Theories of Public Organization, 1993
	Denhardt, Robert	In the Shadow of Organization, 1981
	Denhardt, Robert	Toward a Critical Theory of Public Organization, 1981

14	Downs, Anthony	The Life Cycles of Bureaus, 1967
	Downs, Anthony	Why the Government Budget is Too Small in a Democracy, 1959
15	Dror, Yehezkel	Ventures in Policy Sciences, 1971
16	Fayol, Henri	General and Industrial Management, 1949
17	Follett, Mary Parker	The Giving of Orders, 1918
18	Fredrickson, H. George	The Spirit of Public Administration, 1977
	Fredrickson, H. G. & Smith, K. B.	The Public Administration Theory Primer, 2003
	Fredrickson, H. George	Toward a New Public Administration, 1971
19	Goodnow, Frank	Politics and Administration: A Study in Government, 1900
20	Goodsell, Charles	The Case for Bureaucracy, A Public Administration Polemic, 1983
21	Gulick, Luther	Notes on the Theory of Organization, 1937
22	Henry, Nicholas	The Paradigms of Public Administration, 1975
23	Herring, Pendleton	Public Administration and the Public Interest, 1937
24	Holzer, Marc	Productivity and Quality Management, 1995
25	Jaffee, David	Organization Theory: Tension and Change, 2001
26	Jaques, Elliott	In Praise of Hierarchy, 1990
27	Katz, Daniel & Kahn, Robert	Organizations and the System Concept (1966)
28	Kaufman, Herbert	Administrative Decentralization and Political Power, 1969
29	Kettl, Donald	The Global Public Management Revolution..., 2000
30	Key, V. O.	The Lack of a Budgetary Theory, 1940
31	Kingdon, John	Agendas, Alternatives and Public Policy, 1995
32	Kuhn, Thomas	The Structure of Scientific Revolutions, 1962
33	Lasswell, Harold	Politics: Who Gets What, When, How?, 1936
34	Lewis, Verne B.	Toward a Theory of Budgeting, 1952
35	Light, Paul	The Tides of Reform, 1997
36	Lindbloom, Charles	The Science of Muddling Through, 1959
	Lindbloom, Charles	Still Muddling, Not Yet Through, 1979
37	Lipsky, Michael	Street Level Bureaucracy, 1980
38	Lowi, Theodore	The End of Liberalism, 1979
39	March, James & Johan Olson	The New Institutionism: Organizational Factors in Political Life, 1984
	March, James & Johan Olson	Democratic Governance, 1995
40	Marini, Frank	Toward a New Public Administration, 1971
41	Maslow, A. H.	A Theory of Human Motivation, 1943
42	McGregor, Douglas	The Human Side of Enterprise, 1960, 1957
43	Meier, Kenneth	Representative Bureaucracy: An Empirical Analysis, 1975
44	Mintzberg, Henry	The Structuring of Organizations, 1979
	Mintzberg, Henry	The Fall & Rise of Strategic Planning, 1994
	Mintzberg & Quinn	Readings in the Strategy Process
45	Moe, Ronald C.	Exploring the Limits of Privatization

46	Mosher, F. C.	Basic Documents of American Public Administration, 1976
47	Niskanen, William A.	Bureaucracy and Representative Government, 1971
48	Osborne, David & Ted Gaebler	Reinventing Government, 1992
49	Ostrom, Vincent	The Intellectual Crisis in American Public Administration, 1973
50	Peters, B. Guy	The Future of Governing, 1996
	Peters, B. Guy	The Politics of Bureaucracy, 1995
51	Pfeffer, Jeffrey	Power in Organizations, 1978
52	Raadschelders	Handbook of Administrative History, 2000
53	Rosenbloom, David H.	Public Administrative Theory and the Separation of Powers, 1983
54	Rohr, John	To Run a Constitution: The Legitimacy of the American State, 1986
55	Rubin, Irene	New Directions in Budget Theory, 1988
	Rubin, Irene	Budgeting: Theory, Concepts, Methods, Issues, 1992
56	Schick, Allen	The Road to PBB: The Stages of Budget Reform, 1966
	Schick, Allen	Capacity to Budget, 1990
	Schick, Allen	The Federal Budget: Politics, Policy Process, 1995
57	Scott, W. Richard	Organizations: Rational, Natural and Open systems, 1998
58	Selznick, Phillip	The Cooptative Mechanism, 1949
59	Simon, Herbert	Administrative Behavior, 1947
60	Stillman, Richard J.	Preface to Public Administration, 1999
61	Stivers, Camilla	Toward a Feminist Perspective in Public Administration, 1990
62	Stone, Deborah	Policy Paradox: The Art of Political Decision Making, 2002
63	Taylor, Frederick Winslow	Scientific Management, 1912
64	Tiebout, Charles	A Pure Theory of Local Expenditures, 1956
65	Van Wart, Montgomery	Changing Public Sector Values
66	Waldo, Dwight	The Administrative State, 1946
67	Wamsley, Gary, James Wolf	Refounding Democratic Public Administration: Modern Paradoxes....1996
68	Weber, Max	Bureaucracy, 1922
69	White, Leonard	Introduction to the Study of Public Administration, 1926
70	Wildavsky, Aaron	The Budgetary Process, 1984
	Wildavsky, Aaron	A Budget for all Seasons? Why the Traditional Budget Lasts, 1978
	Wildavsky & Caiden	The New Politics of the Budgetary Process,
71	Willoughby, William F.	The Movement for Budgetary Reform in the US, 1918
72	Wilson, James Q.	Bureaucracy: What Government Agencies Do and Why They Do It, 1989
73	Wilson, Woodrow	The Study of Public Administration, 1887
74	Yin, Robert	Case Study Research, 2003

Public Administration M.P.A. /Ph.D. Reading List

I. Defining Public Administration

Woodrow Wilson. (1887). "The Study of Administration," *Political Science Quarterly* *

Leonard White. (1926). Introduction to the Study of Public Administration

Robert A. Dahl. (1947). "The Science of Public Administration: Three Problems." *Public Administration Review* 7(1):1-11.

Wallace Sayre. (1958). "Premises of Public Administration: Past and Emerging." *Public Administration Review*, 18(2): 102-5 ✕

Paul Van Riper. (1983). "The American Administrative State: Wilson and the Founders—An Unorthodox View." *Public Administration Review*, 43(6): 477-490.

Dwight Waldo. (1985). The Enterprise of Public Administration: A Summary View

Gregory A. Daneke. (1990). "A Science of Public Administration?" *Public Administration Review* 50(3):383-392.

Richard Stillman II. (1991). Preface to Public Administration

Charles T. Goodsell. (1992). "The Public Administrator as an Artisan." *Public Administration Review* 52(3):246-253.

Francis X. Neumann, Jr. (1996). "What Makes Public Administration a Science? Or, Are Its 'Big Questions' Really Big?" *Public Administration Review* 56(5):409-415.

John J. Kirlin (1996). "The Big Questions of Public Administration in a Democracy." *Public Administration Review* 56(5):416-423.

Paul P. Van Riper. (1997). "Some Anomalies in the Deep History of U.S. Public Administration." *Public Administration Review* 57(3):218-222.

H. George Frederickson. (1997). The Spirit of Public Administration ✕

Richard F. Callhan. (2001). "Challenges of (Dis) Connectedness in the 'Big Questions' Methodologies in Public Administration." *Public Administration Review* 61(4):493-499.

O. C. McSwite. (2002). Invitation to Public Administration

II. Intellectual Evolution of Public Administration

Politics-Administration Dichotomy and the Scientific Principles of Public Administration

Woodrow Wilson. (1887). "The Study of Administration," *Political Science Quarterly* *

Frank Goodnow. (1900). Politics and Administration

Frederick Taylor. (1911) Shop Management; also in *Transactions* 24 (June 1903): 1337-1456.

Frederick Taylor. (1911). The Principles of Scientific Management *

Luther Gulick. (1937). "Notes on the Theory of Organization." In Papers on the Science of Administration edited by Luther Gulick and Lyndall Urwick*

Henri Fayol. (1949). General and Industrial Management

Lyndall Urwick. (1943). The Elements of Administration

Wallace Sayre. (1958). "Premises of Public Administration: Past and Emerging." *Public Administration Review*, 18(2): 102-5 *

John F Dalrymple. (2001). "From F Winslow Taylor to W. Edwards Deming: Over a Century of Progress?" (unpublished conference paper, <http://www.cmqr.rmit.edu.au/staff/jdalr.html>)

Rebuttals to the Politics-Administration Dichotomy and the Principles

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Journal of Policy Analysis and Management

Policy Sciences

Journal of Public Administration Research and Theory

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Public Administration Review

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American Political Science Review

Journal of Economic Perspectives

Journal of Public Economics

Nobel Lectures (in economics) for last ten years (published in Am Economic Review and Journal of Public Economics alternately)

Readings are divided into the following sections:

1. Philosophy of Natural Science
2. Philosophy of Social Science
3. Public Policy Theory / Political Science
4. Decision Making Theory
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